# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 10-Q

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended November 2, 2014

Commission file number 000-25349

## HOOKER FURNITURE CORPORATION

(Exact name of registrant as specified in its charter)
$\xrightarrow[\text { (State or other jurisdiction of incorporation or organization) }]{\underline{\text { Vin-0251350 }}}$ (IRS employer identification no.)
$\frac{440 \text { East Commonwealth Boulevard, Martinsville, }}{\text { (Address of principal executive } 24112}$
(276) 632-0459
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

$$
\begin{array}{ll}
\text { Large accelerated Filer o } & \text { Accelerated filer x } \\
\text { Non-accelerated Filer o (Do not check if a smaller reporting company) } & \text { Smaller reporting company o }
\end{array}
$$

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x
Indicate the number of shares outstanding of each of the issuer's classes of common stock as of December 5, 2014:

Common stock, no par value
(Class of common stock)

10,773,675
(Number of shares)

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## HOOKER FURNITURE CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS <br> (In thousands)

| As of | $\begin{gathered} \text { November 2, } \\ 2014 \\ \text { (Unaudited) } \\ \hline \end{gathered}$ |  | February 2,2014 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 33,328 | \$ | 23,882 |
| Trade accounts receivable, less allowance for doubtful accounts of \$1,244 and \$1,243 on each respective date |  | 29,885 |  | 29,393 |
| Inventories |  | 47,432 |  | 49,016 |
| Prepaid expenses and other current assets |  | 3,034 |  | 2,413 |
| Deferred taxes |  | 1,472 |  | 1,664 |
| Income tax recoverable |  | - |  | 682 |
| Total current assets |  | 115,151 |  | 107,050 |
| Property, plant and equipment, net |  | 22,979 |  | 23,752 |
| Cash surrender value of life insurance policies |  | 20,053 |  | 18,891 |
| Deferred taxes |  | 4,063 |  | 4,051 |
| Intangible assets |  | 1,382 |  | 1,382 |
| Other assets |  | 2,077 |  | 355 |
| Total non-current assets |  | 50,554 |  | 48,431 |
| Total assets | \$ | 165,705 | \$ | 155,481 |
|  |  |  |  |  |
| Liabilities and Shareholders' Equity. |  |  |  |  |
| Current liabilities |  |  |  |  |
| Trade accounts payable | \$ | 9,325 | \$ | 7,077 |
| Accrued salaries, wages and benefits |  | 4,092 |  | 3,478 |
| Accrued commissions |  | 899 |  | 934 |
| Customer deposits |  | 724 |  | 659 |
| Income tax accrual |  | 1,167 |  | - |
| Other accrued expenses |  | 896 |  | 759 |
| Total current liabilities |  | 17,103 |  | 12,907 |
| Deferred compensation |  | 8,072 |  | 7,668 |
| Income tax accrual |  | 141 |  | 103 |
| Other long-term liabilities |  | 343 |  | - |
| Total long-term liabilities |  | 8,556 |  | 7,771 |
| Total liabilities |  | 25,659 |  | 20,678 |
|  |  |  |  |  |
| Shareholders' equity |  |  |  |  |
| Common stock, no par value, 20,000 shares authorized, and 10,774 and 10,753 shares issued and outstanding, |  |  |  |  |
| respectively, on each date |  | 17,795 |  | 17,585 |
| Retained earnings |  | 122,171 |  | 117,120 |
| Accumulated other comprehensive income |  | 80 |  | 98 |
| Total shareholders' equity |  | 140,046 |  | 134,803 |
| Total liabilities and shareholders' equity | \$ | $\xrightarrow{165,705}$ | \$ | $\underline{\text { 155,481 }}$ |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except per share data)
(Unaudited)

|  | $\begin{gathered} \text { November 2, } \\ 2014 \\ \hline \end{gathered}$ |  | November 3, 2013 |  | $\begin{gathered} \text { November 2, } \\ 2014 \end{gathered}$ |  | November 3, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 63,168 | \$ | 59,125 | \$ | 179,447 | \$ | 170,721 |
| Cost of sales |  | 47,137 |  | 45,527 |  | 134,149 |  | 129,950 |
| Gross profit |  | 16,031 |  | 13,598 |  | 45,298 |  | 40,771 |
| Selling and administrative expenses |  | 11,148 |  | 10,443 |  | 32,758 |  | 31,742 |
| Operating income |  | 4,883 |  | 3,155 |  | 12,540 |  | 9,029 |
| Other income (expense), net |  | 85 |  | 9 |  | 183 |  | (45) |
| Income before income taxes |  | 4,968 |  | 3,164 |  | 12,723 |  | 8,984 |
| Income tax expense |  | 1,764 |  | 1,048 |  | 4,443 |  | 3,054 |
| Net income | \$ | 3,204 | \$ | 2,116 | \$ | 8,280 | \$ | 5,930 |
| Earnings per share |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.30 | \$ | 0.20 | \$ | 0.77 | \$ | 0.55 |
| Diluted | \$ | 0.30 | \$ | 0.20 | \$ | 0.77 | \$ | 0.55 |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 10,742 |  | 10,724 |  | 10,733 |  | 10,721 |
| Diluted |  | 10,771 |  | 10,753 |  | 10,766 |  | 10,748 |
| Cash dividends declared per share | \$ | 0.10 | \$ | 0.10 | \$ | 0.30 | \$ | 0.30 |

[^0]
## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In thousands)
(Unaudited)

|  | $\begin{gathered} \text { November 2, } \\ 2014 \end{gathered}$ |  | $\begin{gathered} \text { November 3, } \\ 2013 \end{gathered}$ |  | $\begin{gathered} \text { November } 2, \\ 2014 \end{gathered}$ |  | $\begin{gathered} \text { November 3, } \\ 2013 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income | \$ | 3,204 | \$ | 2,116 | \$ | 8,280 | \$ | 5,930 |
| Other comprehensive income: |  |  |  |  |  |  |  |  |
| Amortization of actuarial gain |  | (13) |  | (27) |  | (38) |  | (81) |
| Income tax effect on amortization of actuarial gains |  | 11 |  | 10 |  | 20 |  | 30 |
| Adjustments to net periodic benefit cost |  | (2) |  | (17) |  | (18) |  | (51) |
| Comprehensive Income | \$ | 3,202 | \$ | 2,099 | \$ | 8,262 | \$ | 5,879 |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

## HOOKER FURNITURE CORPORATION AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)
(Unaudited)

|  | November 2, 2014 |  | $\begin{gathered} \text { November 3, } \\ 2013 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Activities: |  |  |  |  |
| Net income | \$ | 8,280 | \$ | 5,930 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 1,927 |  | 1,818 |
| Gain on disposal of assets |  | (37) |  | (6) |
| Deferred income tax expense (benefit) |  | 274 |  | (331) |
| Noncash restricted stock and performance awards |  | 405 |  | 500 |
| Provision for doubtful accounts |  | 728 |  | 191 |
| Changes in assets and liabilities: |  |  |  |  |
| Trade accounts receivable |  | $(1,220)$ |  | 1,536 |
| Inventories |  | 1,584 |  | 877 |
| Income tax recoverable |  | 682 |  | - |
| Gain on life insurance policies |  | (586) |  | (480) |
| Prepaid expenses and other current assets |  | (612) |  | 46 |
| Trade accounts payable |  | 2,248 |  | 880 |
| Accrued salaries, wages, and benefits |  | 614 |  | (248) |
| Accrued income taxes |  | 1,167 |  | (519) |
| Accrued commissions |  | (35) |  | (229) |
| Customer deposits |  | 65 |  | - |
| Other accrued expenses |  | 139 |  | (317) |
| Deferred compensation |  | 136 |  | 139 |
| Other long-term liabilities |  | 41 |  | - |
| Net cash provided by operating activities |  | 15,800 |  | 9,787 |
|  |  |  |  |  |
| Investing Activities: |  |  |  |  |
| Purchases of property and equipment |  | $(2,460)$ |  | $(2,608)$ |
| Proceeds received on notes for sale of assets |  | 24 |  | 30 |
| Acquisition of Homeware.com URL |  | - |  | (125) |
| Proceeds from sale of property and equipment |  | 69 |  | 31 |
| Premiums paid on life insurance policies |  | (758) |  | (802) |
| Proceeds received on life insurance policies |  | - |  | 516 |
| Net cash used in investing activities |  | $(3,125)$ |  | $(2,958)$ |
|  |  |  |  |  |
| Financing Activities: |  |  |  |  |
| Cash dividends paid |  | $(3,229)$ |  | $(3,225)$ |
| Net cash used in financing activities |  | $(3,229)$ |  | $(3,225)$ |
|  |  |  |  |  |
| Net increase in cash and cash equivalents |  | 9,446 |  | 3,604 |
| Cash and cash equivalents - beginning of year |  | 23,882 |  | 26,342 |
| Cash and cash equivalents - end of quarter | \$ | 33,328 | \$ | 29,946 |
|  |  |  |  |  |
| Supplemental schedule of cash flow information: |  |  |  |  |
| Income taxes paid, net | \$ | $(2,311)$ | \$ | $(3,904)$ |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

# HOOKER FURNITURE CORPORATION AND SUBSIDIARIES 

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Dollar and share amounts in tables, except per share amounts, in thousands unless otherwise indicated)
(Unaudited)
For the Thirty-Nine Weeks Ended November 2, 2014

## 1. Preparation of Interim Financial Statements

The condensed consolidated financial statements of Hooker Furniture Corporation and subsidiaries (referred to as "we," "us," "our," "Hooker" or the "Company") have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission ("SEC"). In the opinion of management, these statements include all adjustments necessary for a fair statement of the results of all interim periods reported herein. All such adjustments are of a normal recurring nature. Certain information and footnote disclosures prepared in accordance with U.S. generally accepted accounting principles ("GAAP") are condensed or omitted pursuant to SEC rules and regulations. However, we believe that the disclosures made are adequate for a fair presentation of our results of operations and financial position. Operating results for the interim periods reported herein may not be indicative of the results expected for the fiscal year. These financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes included in our annual report on Form 10-K for the fiscal year ended February 2, 2014 ("2014 Annual Report").

The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect both the reported amounts of assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from our estimates.

The financial statements contained herein are being filed as part of a quarterly report on Form 10-Q and include:
$\S$ our results of operations for the thirteen-week period (also referred to as "three months," "three-month period," "quarter," "third quarter" or "quarterly period") that began August 4, 2014 and the thirty-nine week period (also referred to as "nine months," "nine-month period") that began February 3, 2014, which both ended November 2, 2014, compared to the thirteen-week period that began August 5, 2013 and the thirty-nine week period that began February 4, 2013, which both ended November 3, 2013; and
§ our financial condition as of November 2, 2014 compared to February 2, 2014.
References in these notes to the condensed consolidated financial statements of the Company to:
§ the 2015 fiscal year and comparable terminology mean the fiscal year that began February 3, 2014 and will end February 1, 2015; and
$\S$ the 2014 fiscal year and comparable terminology mean the fiscal year that began February 4, 2013 and ended February 2, 2014.

## 2. Change in Presentation of Consolidated Statement of Cash Flows

GAAP permits the direct or indirect methods of computing cash flows. Beginning with our fiscal 2014 annual report on Form 10-K, we elected to change the presentation of our cash flow statements from the direct to indirect method of computing cash flows. We believe the indirect method is preferable because:
$\S$ it provides a more straight-forward presentation of the reconciliation between consolidated net income and consolidated cash flows;
§ it helps financial statement users to better understand how non-cash transactions are factors of consolidated net income but not sources of consolidated cash flows; and
§ it helps financial statement users to better understand the different linkages among our consolidated financial statements.
Consequently, we have recast our prior-year condensed consolidated statements of cash flows to conform to the fiscal 2015 presentation under the indirect method.

## 3. Accounts Receivable

|  | $\begin{gathered} \text { November 2, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { February 2, } \\ 2014 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Trade accounts receivable | \$ | 22,999 | \$ | 22,776 |
| Receivable from factor |  | 8,130 |  | 7,860 |
| Allowance for doubtful accounts |  | $(1,244)$ |  | $(1,243)$ |
| Accounts receivable | \$ | 29,885 | \$ | 29,393 |

"Receivable from factor" represents amounts due with respect to factored accounts receivable. We factor substantially all of our domestically-produced upholstery accounts receivable without recourse to us.

Under our factoring agreement, invoices for domestically produced upholstery products are generated and transmitted to our customers, with copies to the factor on a daily basis, as products are shipped to our customers. The factor collects the amounts due and remits collected funds to us semi-weekly, less factoring fees. We retain ownership of the accounts receivable until the invoices are 90 days past due. At that time, the factor pays us the net invoice amount, less factoring fees, and takes ownership of the accounts receivable. The factor is then entitled to collect the invoices on its own behalf and retain any subsequent remittances. The invoiced amounts are reported as accounts receivable on our condensed consolidated balance sheets, generally from the date the merchandise is shipped to our customer until payment is received from the factor.

A limited number of our accounts receivable for our domestically produced upholstery are factored with recourse to us. The amounts of these receivables at November 2, 2014 and February 2, 2014 were $\$ 257,000$ and $\$ 324,000$, respectively. If the factor is unable to collect the amounts due, invoices are returned to us for collection. We include an estimate of potentially uncollectible receivables in our calculation of our allowance for doubtful accounts.

## 4. Inventories

|  | $\begin{gathered} \text { November 2, } \\ 2014 \end{gathered}$ |  | February 2,2014 |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished furniture | \$ | 57,873 | \$ | 58,515 |
| Furniture in process |  | 768 |  | 804 |
| Materials and supplies |  | 8,375 |  | 8,068 |
| Inventories at FIFO |  | 67,016 |  | 67,387 |
| Reduction to LIFO basis |  | $(19,584)$ |  | $(18,371)$ |
| Inventories | \$ | 47,432 | \$ | 49,016 |

## 5. Property, Plant and Equipment

|  | Depreciable Lives (In years) | $\begin{gathered} \text { November 2, } \\ 2014 \end{gathered}$ |  | $\begin{gathered} \text { February 2, } \\ 2014 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Computer software and hardware | 3-10 | \$ | 22,769 | \$ | 22,294 |
| Buildings and land improvements | 15-30 |  | 22,180 |  | 24,026 |
| Machinery and equipment | 10 |  | 4,788 |  | 4,495 |
| Leasehold improvements | 5 |  | 2,839 |  | 2,765 |
| Furniture and fixtures | 3-8 |  | 2,215 |  | 2,060 |
| Other | 5 |  | 668 |  | 689 |
| Total depreciable property at cost |  |  | 55,459 |  | 56,329 |
| Less accumulated depreciation |  |  | 36,690 |  | 36,447 |
| Total depreciable property, net |  |  | 18,769 |  | 19,882 |
| Land |  |  | 1,067 |  | 1,152 |
| Construction-in-progress |  |  | 3,143 |  | 2,718 |
| Property, plant and equipment, net |  | \$ | 22,979 | \$ | 23,752 |

At November 2, 2014, construction-in-progress consisted of approximately $\$ 2.5$ million of expenditures related to our ongoing Enterprise Resource Planning (ERP) conversion efforts and approximately $\$ 690,000$ related to various other projects to enhance our facilities and operations.

The $\$ 1.8$ million decline in buildings and land improvements during the fiscal 2015 first nine months is primarily due to the completion of the sale of our Cloverleaf warehouse facility in April 2014. We recognized a gain of $\$ 34,000$ on the sale in our fiscal 2015 year-to-date financial statements. See Item 2 of this report, "Management's Discussion and Analysis of Financial Condition and Results of Operations", for additional information regarding this transaction.

## 6. Fair Value Measurements

Fair value is the price that would be received upon the sale of an asset or paid upon the transfer of a liability (an exit price) in an orderly transaction between market participants on the applicable measurement date. We use a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include:

Level 1, defined as observable inputs such as quoted prices in active markets for identical assets and liabilities;

Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and

Level 3, defined as unobservable inputs for which little or no market data exists, therefore requiring an entity to develop its own assumptions.

As of November 2, 2014 and February 2, 2014, Company-owned life insurance was measured at fair value on a recurring basis based on Level 2 inputs. The fair value of the Company-owned life insurance is determined by inputs that are readily available in public markets or can be derived from information available in publicly quoted markets. Additionally, the fair value of the Company-owned life insurance is marked to market each reporting period and any change in fair value is reflected in income for that period.

As of November 2, 2014, a mortgage note receivable was measured at fair value on a non-recurring basis using Level 3 inputs. The note receivable was delivered to us by the buyer as part of the purchase price for our Cloverleaf facility during the fiscal 2015 first quarter and was recorded at approximately $\$ 1.6$ million, the original face value of the note. The carrying value of the note is assumed to approximate its fair value. We measure the probability that amounts due to us under this note will be collected primarily based on the buyer's payment history. Specifically, we consider the buyer's adherence to the contractual payment terms for both timeliness and payment amounts. Should it become probable that we would be unable to collect all amounts due according to the contractual terms of the note, we would measure the note for impairment and record a valuation allowance against the note, if needed, with the related expense charged to income for that period. The note is included in the "Other assets" line of our condensed consolidated balance sheets.

Our assets measured at fair value on a recurring and non-recurring basis at November 2, 2014 and February 2, 2014, were as follows:

| Description | Fair value at November 2, 2014 |  |  |  |  |  |  | Fair value at February 2, 2014 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Level 1 | Level 2 |  | Level 3 |  | Total |  | Level 1 |  | Level 2 |  | Level 3 |  | Total |  |
|  | (In thousands) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assets measured at fair value |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Company-owned life insurance | \$ | \$ | 20,053 | \$ | - | \$ | 20,053 | \$ |  | \$ | 18,891 | \$ |  | \$ | 18,891 |
| Mortgage note receivable |  |  |  |  | 1,575 |  | 1,575 |  |  |  | - |  |  |  | - |

7. Intangible Assets

| Non-amortizable Intangible Assets | Segment | $\begin{gathered} \text { November 2, } \\ 2014 \end{gathered}$ |  | $\begin{gathered} \text { February 2, } \\ 2014 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Trademarks and trade names - Bradington-Young | Upholstery | \$ | 861 | \$ | 861 |
| Trademarks and trade names - Sam Moore | Upholstery |  | 396 |  | 396 |
| URL- Homeware.com | All other |  | 125 |  | 125 |
| Total trademarks and tradenames |  | \$ | 1,382 | \$ | 1,382 |

## 8. Long-Term Debt

As of November 2, 2014, we had an aggregate $\$ 13.1$ million available under our $\$ 15.0$ million unsecured revolving credit facility to fund working capital needs. Standby letters of credit in the aggregate amount of $\$ 1.9$ million, used to collateralize certain insurance arrangements and for imported product purchases, were outstanding under our revolving credit facility as of November 2, 2014. There were no additional borrowings outstanding under the revolving credit facility on November 2, 2014. Any principal outstanding under the revolving credit facility is due July 31, 2018.

## 9. Employee Benefit Plans

We maintain a supplemental retirement income plan ("SRIP") for certain former and current executives. The liability for the SRIP at November 2, 2014 and February 2, 2014 was $\$ 7.8$ million and $\$ 7.7$ million, respectively, and is shown in our condensed consolidated balance sheets as follows:

|  | $\begin{gathered} \text { November 2, } \\ 2014 \end{gathered}$ |  | $\begin{gathered} \text { February } 2, \\ 2014 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Accrued salaries, wages and benefits (current portion) | \$ | 354 | \$ | 354 |
| Deferred compensation (long-term portion) |  | 7,427 |  | 7,308 |
| Total liability | \$ | 7,781 | \$ | 7,662 |

Total deferred compensation in the long-term liabilities section of our consolidated balance sheets is $\$ 8.1$ million at November 2, 2014 and $\$ 7.7$ million at February 2, 2014. These totals include the amounts shown in the deferred compensation line in the table above, as well as additional long-term compensationrelated items unrelated to our SRIP.

Components of net periodic benefit cost for the SRIP are included in our condensed consolidated statements of income in selling and administrative expenses:

|  | Thirteen Weeks Ended |  |  |  | Thirty-Nine Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | November 2,$2014$ |  | November 3, 2013 |  | November 2,$2014$ |  | November 3, 2013 |  |
| Net periodic benefit cost |  |  |  |  |  |  |  |  |
| Service cost | \$ | 25 | \$ | 64 | \$ | 76 | \$ | 192 |
| Interest cost |  | 85 |  | 73 |  | 254 |  | 219 |
| Actuarial gain |  | (13) |  | (26) |  | (38) |  | (79) |
| Net periodic benefit cost | \$ | 97 | \$ | 111 | \$ | 292 | \$ | 332 |

## 10. Earnings Per Share

We refer you to the discussion of Earnings Per Share in Note 1-Summary of Significant Accounting Policies, in the financial statements included in our 2014 Annual Report, for additional information concerning the calculation of earnings per share.

We have issued restricted stock awards to non-employee members of the board of directors since 2006 and restricted stock units (RSUs) and/or restricted stock to certain senior executives and other key employees since fiscal 2012 under the Company’s Stock Incentive Plan. Each RSU entitles the recipient to receive one share of the Company's common stock if the recipient remains continuously employed with the Company through the end of a three-year service period. The RSUs may be paid in shares of our common stock, cash or both at the discretion of the Compensation Committee of our board of directors. We expect to continue to grant these types of awards annually in the future. The following table sets forth the number of outstanding restricted stock awards and RSUs, net of forfeitures and vested shares, as of the fiscal period-end dates indicated:

|  | $\begin{gathered} \text { November 2, } \\ 2014 \end{gathered}$ | $\begin{gathered} \text { February 2, } \\ 2014 \end{gathered}$ |
| :---: | :---: | :---: |
| Restricted shares | 28 | 29 |
| Restricted stock units | 24 | 32 |
|  | 52 | 61 |

All restricted shares and RSUs awarded that have not yet vested are considered when computing diluted earnings per share. The following table sets forth the computation of basic and diluted earnings per share:

|  | $\begin{gathered} \text { November 2, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { November 3, } \\ 2013 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { November 2, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { November 3, } \\ 2013 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 3,204 | \$ | 2,116 | \$ | 8,280 | \$ | 5,930 |
| Less: Unvested participating restricted stock dividends |  | 3 |  | 3 |  | 8 |  | 9 |
| Net earnings allocated to unvested participating restricted stock |  | 8 |  | 6 |  | 22 |  | 16 |
| Earnings available for common shareholders |  | 3,193 |  | 2,107 |  | 8,250 |  | 5,905 |
|  |  |  |  |  |  |  |  |  |
| Weighted average shares outstanding for basic earnings per share |  | 10,742 |  | 10,724 |  | 10,733 |  | 10,721 |
| Dilutive effect of unvested restricted stock and RSU awards |  | 29 |  | 29 |  | 33 |  | 27 |
| Weighted average shares outstanding for diluted earnings per share |  | 10,771 |  | 10,753 |  | 10,766 |  | 10,748 |
|  |  |  |  |  |  |  |  |  |
| Basic earnings per share | \$ | 0.30 | \$ | 0.20 | \$ | 0.77 | \$ | 0.55 |
|  |  |  |  |  |  |  |  |  |
| Diluted earnings per share | \$ | 0.30 | \$ | 0.20 | \$ | 0.77 | \$ | 0.55 |

## 11. Income Taxes

We recorded income tax expense of $\$ 1.8$ million for the fiscal 2015 third quarter compared to $\$ 1.0$ million for the comparable prior year period. The effective tax rates for the fiscal 2015 and 2014 third quarters were $35.5 \%$ and $33.1 \%$, respectively. The effective tax rate was higher in the fiscal 2015 third quarter due to the diminished effects of permanent tax rate benefits (that do not vary due with sales or taxable income) on higher taxable income in the current year quarter. These permanent benefits were company-owned life insurance, our captive insurance arrangement and inventory contributions.

We recorded income tax expense of $\$ 4.4$ million for the fiscal 2015 first three quarters compared to $\$ 3.1$ million for the comparable prior year period. The effective tax rate for the fiscal 2015 and 2014 nine-month periods was $34.9 \%$ and $34.0 \%$, respectively. The effective tax rate was higher in the fiscal 2015 third quarter due to the diminished effects of permanent tax rate benefits (that do not vary due with sales or taxable income) on higher taxable income in the current year quarter. These permanent benefits were company-owned life insurance, our captive insurance arrangement and inventory contributions.

The net unrecognized tax benefits as of November 2, 2014 and February 2, 2014, which, if recognized, would impact our effective tax rate are $\$ 419,000$ and $\$ 303,000$, respectively. In fiscal 2014, an uncertain tax position was identified and accrued for which forthcoming remediation will effectively settle the uncertainty in the next 12 months. In fiscal 2014, we also established a reserve for an uncertain tax position related to the use of a portion of state loss carryforwards in our current tax returns. The balance of that reserve was \$141,000 at November 2, 2014 and \$103,000 at February 2, 2014.

The tax years ending 2012 through 2014 remain subject to examination by federal taxing authorities. State tax returns for the years ending 2011 through 2014 remain subject to examination.

## 12. Segment Information

For financial reporting purposes, we are organized into three operating segments - casegoods furniture, upholstered furniture and all other. Prior to the fiscal 2015 third quarter just ended, we reported our results of operations in two operating segments- casegoods and upholstery. We aggregated the results of our two new business ventures - H Contract and Homeware- with our casegoods segment in accordance with the provisions of ASC 280 Segment Reporting. We did this primarily due to the similarity of the nature of the products, production processes, distribution methods, types of customers and regulatory environment. These similarities persist and although H Contract and Homeware are likely to remain immaterial to our consolidated results of operations for the near-to-medium term, we believe that information about these businesses would be beneficial to the readers of our financial statements; therefore, we have elected to separately disclose information about them in an "All other" segment. The following table presents segment information for the periods, and as of the dates, indicated:

|  | Thirteen Weeks Ended |  |  |  |  |  | Thirty-Nine Weeks Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | November 2, 2014 |  |  | November 3, 2013 |  |  | November 2, 2014 |  |  | November 3, 2013 |  |  |
|  | \% Cons. <br> Net Sales |  |  | \% Cons. <br> Net Sales |  |  | \% Cons. <br> Net Sales |  |  | \% Cons. <br> Net Sales |  |  |
| Net Sales |  |  |  |  |  |  |  |  |  |  |  |  |
| Casegoods | \$ | 39,798 | 63.0\% | \$ | 37,190 | 62.9\% | \$ | 111,142 | 61.9\% | \$ | 107,224 | 62.8\% |
| Upholstery |  | 22,046 | 34.9\% |  | 21,409 | 36.2\% |  | 65,311 | 36.4\% |  | 62,725 | 36.7\% |
| All other |  | 1,634 | 2.6\% |  | 545 | 0.9\% |  | 3,691 | 2.1\% |  | 791 | 0.5\% |
| Intercompany eliminations |  | (310) | -0.5\% |  | (19) | 0.0\% |  | (697) | -0.4\% |  | (19) | 0.0\% |
| Consolidated | \$ | 63,168 | 100.0\% | \$ | 59,125 | 100.0\% | \$ | 179,447 | 100.0\% | \$ | 170,721 | 100.0\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | Sales |  |  | \% Segment Net Sales |  |  | $\begin{aligned} & \text { gment } \\ & \text { Sales } \end{aligned}$ |  |  | \% Segment Net Sales |
| Gross Profit \& Margin |  |  |  |  |  |  |  |  |  |  |  |  |
| Casegoods | \$ | 11,227 | 28.2\% | \$ | 9,431 | 25.4\% | \$ | 31,683 | 28.5\% | \$ | 28,458 | 26.5\% |
| Upholstery |  | 4,332 | 19.6\% |  | 3,978 | 18.6\% |  | 12,565 | 19.2\% |  | 12,005 | 19.1\% |
| All other |  | 484 | 29.7\% |  | 206 | 37.9\% |  | 1,067 | 28.9\% |  | 326 | 41.2\% |
| Intercompany eliminations |  | (12) | 3.8\% |  | (17) | 92.5\% |  | (17) | 2.4\% |  | (18) | 92.5\% |
| Consolidated | \$ | 16,031 | 25.4\% | \$ | $\underline{13,598}$ | 23.0\% | \$ | 45,298 | 25.2\% | \$ | 40,771 | 23.9\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | $\begin{aligned} & \text { gment } \\ & \text { Sales } \end{aligned}$ |  |  | \% Segment Net Sales |  |  | $\begin{aligned} & \text { gment } \\ & \text { Sales } \end{aligned}$ |  |  | \% Segment Net Sales |
| Operating Income \& Margin |  |  |  |  |  |  |  |  |  |  |  |  |
| Casegoods | \$ | 4,226 | 10.6\% | \$ | 2,997 | 8.1\% | \$ | 11,307 | 10.2\% | \$ | 8,252 | 7.7\% |
| Upholstery |  | 878 | 4.0\% |  | 543 | 2.5\% |  | 2,135 | 3.3\% |  | 2,045 | 3.3\% |
| All other |  | (209) | -12.8\% |  | (368) | -67.3\% |  | (885) | -24.0\% |  | $(1,250)$ | -158.1\% |
| Intercompany eliminations |  | (12) | 3.8\% |  | (17) | 92.5\% |  | (17) | 2.4\% |  | (18) | 92.5\% |
| Consolidated | \$ | 4,883 | 7.7\% | \$ | 3,155 | 5.3\% | \$ | 12,540 | 7.0\% | \$ | 9,029 | 5.3\% |


| Depreciation \& Amortization |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Casegoods | \$ | 416 | \$ | 388 | \$ | 1,171 | \$ | 1,150 |
| Upholstery |  | 252 |  | 245 |  | 756 |  | 668 |
| All other |  | - |  | - |  | - |  | - |
| Consolidated | \$ | 668 | \$ | 633 | \$ | 1,927 | \$ | 1,818 |
| Capital Expenditures |  |  |  |  |  |  |  |  |
| Casegoods | \$ | 421 | \$ | 590 | \$ | 1,804 | \$ | 1,817 |
| Upholstery |  | 19 |  | 292 |  | 635 |  | 791 |
| All other |  | 21 |  |  |  | 21 |  | - |
| Consolidated | \$ | 461 | \$ | 882 | \$ | 2,460 | \$ | 2,608 |


|  | As of November 2, 2014 |  | \% Total Assets | As of February 2, 2014 |  | \% Total <br> Assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Total Assets |  |  |  |  |  |  |
| Casegoods | \$ | 130,282 | 78.6\% | \$ | 121,316 | 78.0\% |
| Upholstery |  | 33,850 | 20.4\% |  | 33,136 | 21.3\% |
| All other |  | 1,573 | 0.9\% |  | 1,029 | 0.7\% |
| Consolidated |  | 165,705 | 100.0\% | \$ | 155,481 | 100.0\% |

## 13. Subsequent Events

## Dividends

 at December 15, 2014.
## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This quarterly report on Form 10-Q includes our unaudited condensed consolidated financial statements for the thirteen-week period (also referred to as "three months," "three-month period," "quarter," "third quarter" or "quarterly period") that began August 4, 2014, and the thirty-nine week period (also referred to as "nine months," or "nine-month period") that began February 3, 2014, and which both ended November 2, 2014. This report discusses our results of operations for these periods compared to the fiscal year 2014 thirteen-week period that began August 5, 2013 and the thirty-nine week period that began February 4, 2013, which both ended November 3, 2013 and our financial condition as of November 2, 2014 compared to February 2, 2014.

The following discussion should be read in conjunction with the condensed consolidated financial statements, including the related notes, contained elsewhere in this quarterly report. We also encourage users of this report to familiarize themselves with all of our recent public filings made with the Securities and Exchange Commission ("SEC"), especially our 2014 annual report on Form 10-K ("2014 Annual Report") filed with the SEC on April 18, 2014. Our 2014 Annual Report contains critical information regarding known risks and uncertainties we face, critical accounting policies and information on commitments and contractual obligations which are not reflected in our consolidated financial statements, as well as a more thorough and detailed discussion of our corporate strategy and new business initiatives. Our 2014 Annual Report and our other public filings made with the SEC are available, without charge, at www.sec.gov and at http://investors.hookerfurniture.com.

For financial reporting purposes, we are organized into three operating segments - casegoods furniture, upholstered furniture and all other. The all other segment includes our new H Contract and Homeware business initiatives. References in this report to "we," "us," "our," "Hooker," "Hooker Furniture" or "the Company" refer to Hooker Furniture Corporation and our consolidated subsidiaries, unless specifically referring to segment information.

References in this report to:
§ the 2015 fiscal year and comparable terminology mean the fiscal year that began February 3, 2014 and will end February 1, 2015; and
§ the 2014 fiscal year and comparable terminology mean the fiscal year that began February 4, 2013 and ended February 2, 2014.

Dollar amounts presented in the tables below are in thousands except for per share data.

## Nature of Operations

Hooker Furniture Corporation is a home furnishings marketing, design and logistics company offering worldwide sourcing of residential casegoods and upholstery, as well as domestically-produced custom leather and fabric-upholstered furniture. We were incorporated in Virginia in 1924 and are ranked among the nation's top 10 largest publicly traded furniture sources, based on 2013 shipments to U.S. retailers, according to a 2014 survey published by Furniture Today, a leading trade publication. We are a key resource for residential wood and metal furniture (commonly referred to as "casegoods") and upholstered furniture. Our major casegoods product categories include accents, home office, dining, bedroom and home entertainment furniture under the Hooker Furniture brand. Our residential upholstered seating companies include Bradington-Young, a specialist in upscale motion and stationary leather furniture and Sam Moore Furniture, a specialist in upscale occasional chairs, settees, sofas and sectional seating with an emphasis on cover-to-frame customization. An extensive selection of designs and formats along with finish and cover options in each of these product categories makes us a comprehensive resource for home furnishings retailers primarily targeting the upper-medium price range. For our core product line, our principal customers are retailers of residential home furnishings that are broadly dispersed throughout the United States. Our customers also include home furniture retailers in Canada and in more than 10 other countries internationally. Other customers include independent furniture stores, specialty retailers, department stores, catalog and internet merchants, interior designers and national and regional chains.

To expand and grow beyond our core business, we launched two start-up brands during the 2014 fiscal year focused on serving the needs of emerging consumer groups on the opposite ends of the age and life stage spectrum. One, H Contract, focuses on the burgeoning senior living market for retirees. The other, Homeware, primarily focuses on younger and more mobile consumers in the early stages of their careers.

H Contract supplies upholstered seating and casegoods to upscale senior living facilities throughout the country, working with designers specializing in the contract industry to provide functional furniture that meets the style and comfort expectations of today's retirees.

To address the needs of younger furniture shoppers, as well as those living in urban or smaller spaces, we launched Homeware. Homeware is an online-only brand that is sold through leading international e-commerce retailers as well as our own e-commerce website, homeware.com. In addition to unique chairs and ottomans designed to be assembled in minutes by the consumer with no tools or hardware required, Homeware also offers home accessories and living room tables. Homeware plans to expand into multi-seat upholstery in late fiscal 2015 and into casual dining and entertainment centers in the first three quarters of fiscal 2016.

For financial reporting purposes, we are organized into three operating segments - casegoods furniture, upholstered furniture and all other. Prior to the fiscal 2015 third quarter just ended, we reported our results of operations in two operating segments- casegoods and upholstery. We aggregated the results of our two new business ventures - H Contract and Homeware- with our casegoods segment in accordance with the provisions of ASC 280 Segment Reporting. We did this primarily due to the similarity of the nature of the products, production processes, distribution methods, types of customers and regulatory environment. These similarities persist and although H Contract and Homeware are likely to remain immaterial to our consolidated results of operations for the near-to-medium term, we believe that information about these businesses would be beneficial to the readers of our financial statements; therefore, we have elected to separately disclose information about them in an "All other" segment. Our operating segments and their associated brands are as follows:

## Hooker Furniture Corporation

Operating Segments

| Casegoods <br> Brands: | Upholstery <br> Brands: | All other <br> Brands: |
| :---: | :---: | :---: |
| Hooker Furniture | Bradington-Young | H Contract |
|  |  | Homeware |
|  | Ham Moore |  |

## Overview

Consumer home furnishings purchases are driven by an array of factors, including general economic conditions such as:
§ consumer confidence;
§ availability of consumer credit;
§ energy and other commodity prices; and
§ housing and mortgage markets;
as well as lifestyle-driven factors such as changes in:

## $\S$ fashion trends;

§ disposable income; and
§ household formation and turnover.

Economic and economic-related factors, such as high unemployment and changing consumer priorities, have resulted in a somewhat depressed retail environment for discretionary purchases, including home furnishings and related products since 2008. The extended weakness in housing and housing-related industries has begun to show signs of sustained recovery, and mostly positive news on housing and consumer confidence is encouraging. However, we acknowledge that some economic headwinds persist.

Our lower overhead, variable-cost import operations have driven our profitability over the last few years and provide us with more flexibility to respond to changing demand by adjusting inventory purchases from suppliers. On the other hand, our import model requires a larger investment in inventory and longer production lead times. In addition, we must constantly evaluate our imported furniture suppliers and when quality concerns, inflationary pressures, or trade barriers, such as duties and tariffs diminish the value proposition offered by our current suppliers, transition sourcing to other suppliers, often located in different countries or regions.

Results for our domestic upholstery operations, which have significantly higher overhead and fixed costs than our import operations, have been particularly affected by the decline in demand for home furnishings and experienced operating losses or reduced operating profitability beginning with our fiscal 2009 second quarter through the second quarter of fiscal 2013. We initiated extensive cost reduction efforts over that time, which mitigated the effect of the weakness in demand. Our upholstery segment operations have been profitable for the last two fiscal years, as well as for the first three quarters of fiscal 2015, however domestic upholstery profitability continues to lag behind our imported products.

## Overview of Fiscal 2015 Third Quarter and Nine-Month Results of Operations

Consolidated net sales increased by $\$ 4.0$ million or $6.8 \%$ to $\$ 63.2$ million in the fiscal 2015 third quarter and net income increased by $\$ 1.1$ million or $51.4 \%$ to $\$ 3.2$ million. The following are the primary factors that affected our consolidated results of operations for the three-month period ended November 2 , 2014 compared to the three-month period ended November 3, 2013 :
§ Net sales increased primarily due to higher average selling prices in all segments;
§ Gross profit increased by $\$ 2.4$ million, or nearly $18 \%$, primarily due to:
o increased net sales in all segments;
o decreased casegoods segment discounting; and
o a sizeable increase in net sales for our H Contract business initiative, as that business begins to establish itself in the contract furniture industry.
§ Selling and administrative expenses were essentially flat as a percentage of net sales, but increased in absolute terms by $6.8 \%$ or $\$ 705,000$, due to a variety of factors discussed below.
§ Consolidated operating profitability increased by $\$ 1.7$ million or $54.7 \%$, primarily due to a casegoods segment operating profitability increase of $\$ 1.2$ million or $41 \%$ and upholstery segment operating profitability increase of $\$ 335,000$ or $61.6 \%$.

Consolidated net sales increased by $\$ 8.7$ million or $5.1 \%$ to $\$ 179.4$ million in the first nine months of fiscal 2015 and net income increased by $\$ 2.3$ million or $39.6 \%$ to $\$ 8.3$ million. The following are the primary factors that affected our consolidated results of operations for the nine-month period ended November 2 , 2014 compared to the nine-month period ended November 3, 2013 :
§ Net sales increased primarily due to higher average selling prices in our casegoods and upholstery segments;
$\S$ Gross profit increased by $\$ 4.5$ million or $11.1 \%$, primarily due to:
o decreased casegoods segment discounting, partially offset by increased returns and allowances;
o a $\$ 560,000$ gross profit increase in our upholstery segment due primarily to higher net sales; and
o a substantial increase in net sales at our H Contract business initiative as that business completes its first year in operation and begins to establish itself in the contract furniture industry.
§ Selling and administrative expenses were essentially flat as a percentage of net sales, but increased in absolute terms by $\$ 1.0$ million primarily due to higher selling expenses associated with increased net sales, partially offset by a variety of factors which are discussed in greater detail below.
§ Consolidated operating profitability increased by $\$ 3.5$ million or $38.9 \%$, primarily due to a casegoods segment operating profitability increase of $\$ 3.1$ million or $37 \%$.

## Detailed Results of Operations

The following table sets forth the percentage relationship to net sales of certain items included in the condensed consolidated statements of income included in this report.

|  | Thirteen <br> November 2, 2014 | Ended <br> November 3, 2013 | Thirty-Nine November 2, 2014 | ks Ended <br> November 3, 2013 |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Cost of sales | 74.6 | 77.0 | 74.8 | 76.1 |
| Gross profit | 25.4 | 23.0 | 25.2 | 23.9 |
| Selling and administrative expenses | 17.6 | 17.7 | 18.3 | 18.6 |
| Operating income | 7.7 | 5.3 | 7.0 | 5.3 |
| Other income, net | 0.2 | - | 0.1 | - |
| Income before income taxes | 7.9 | 5.4 | 7.1 | 5.3 |
| Income tax expense | 2.8 | 1.8 | 2.5 | 1.8 |
| Net income | 5.1 | 3.6 | 4.6 | 3.5 |

## Fiscal 2015 Third Quarter Compared to Fiscal 2014 Third Quarter

Net Sales
Thirteen Weeks Ended


| Unit Volume | FY15 Q3 \% Change vs. FY14 Q3 | Average Selling Price | FY15 Q3 \% Change vs. FY14 Q3 |
| :---: | :---: | :---: | :---: |
| Casegoods | -4.0\% | Casegoods | 12.2\% |
| Upholstery | 1.2\% | Upholstery | 2.0\% |
| All other | 164.3\% | All other | 15.9\% |
| Consolidated | -0.8\% | Consolidated | 8.7\% |

The increase in consolidated net sales for the fiscal 2015 third quarter was primarily due to higher average selling prices in all operating segments, partially offset by lower casegoods segment unit volume. Unit volume decreases in our casegoods segment were primarily due to reduced sales of the lower-priced Opus Designs and Envision products, as we exit those product lines, and increased sales of products in the 'best' segment of our 'good-better-best' product assortment. Upholstery net sales increased primarily due to net sales gains at Bradington-Young, which were due primarily to higher average selling prices. We believe that all other segment percentages shown are of limited use since the businesses in this segment are starting from a very low base, and are completing their first full fiscal year in operation.

Gross Income and Margin
Thirteen Weeks Ended


Consolidated gross profit increased in the fiscal 2015 third quarter, primarily due to:
§ Increased net sales in all segments;
§ Lower casegoods segment discounting, as a percentage of net sales and in absolute terms, as a result of successful efforts to reduce slow-moving inventory earlier in fiscal 2015; and
§ Lower upholstery segment cost of goods sold as a percentage of net sales due to improved material utilization and lower overhead costs at Sam Moore.

# Selling and Administrative Expenses 

Thirteen Weeks Ended

|  | $\begin{gathered} \hline \text { November 2, } \\ 2014 \\ \hline \end{gathered}$ |  | \% Segment Net Sales | November 3, 2013 |  | \% Segment Net Sales | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
| Casegoods | \$ | 7,001 | 17.6\% | \$ | 6,434 | 17.3\% | \$ | 567 | 8.8\% |
| Upholstery |  | 3,454 | 15.7\% |  | 3,435 | 16.0\% |  | 19 | 0.6\% |
| All other |  | 693 | 42.4\% |  | 574 | 105.3\% |  | 119 | 20.8\% |
| Consolidated | \$ | 11,148 | 17.6\% | \$ | 10,443 | 17.7\% | \$ | 705 | 6.8\% |

Consolidated selling and administrative expenses were essentially flat as a percentage of net sales, but increased in absolute terms, primarily due to increases in the casegoods and the all other operating segments.

Casegoods segment selling and administrative expenses increased both as a percentage of net sales and in absolute terms, primarily due to increased:
§ bonus expense due to higher earnings;
§ commissions due to higher net sales; and
§ bad debts expense due to the write-off of a customer account during the period.
These and other smaller increases were partially offset by lower:
§ benefits expense due to decreases in medical claims expense and increases in the cash surrender value of Company-owned life insurance; and
§ professional service expenses due to lower compliance costs.
Upholstery segment selling and administrative expenses were essentially flat in absolute terms but decreased as a percentage of net sales primarily due to higher net sales.

All other segment selling and administrative expenses decreased as a percentage of net sales primarily due to higher net sales, but increased in absolute terms due primarily to increased:
§ salaries, wages and benefits as we grow these new business initiatives; and
§ commissions due to higher sales.
Operating Profit and Margin
Thirteen Weeks Ended

|  | $\begin{gathered} \hline \text { November 2, } \\ 2014 \end{gathered}$ |  | \% Segment Net Sales | November 3, 2013 |  | \% Segment Net Sales | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
| Casegoods | \$ | 4,226 | 10.6\% | \$ | 2,997 | 8.1\% | \$ | 1,229 | 41.0\% |
| Upholstery |  | 878 | 4.0\% |  | 543 | 2.5\% |  | 335 | 61.6\% |
| All other |  | (209) | -12.8\% |  | (368) | -67.3\% |  | 159 | 43.2\% |
| Intercompany eliminations |  | (12) | 3.8\% |  | (17) | 92.5\% |  | 5 | 32.0\% |
| Consolidated | \$ | 4,883 | 7.7\% | \$ | 3,155 | 5.3\% | \$ | 1,728 | 54.7\% |

Operating profitability increased for the fiscal 2015 third quarter, both as a percentage of net sales and in absolute terms, due to the factors discussed above.


We recorded income tax expense of $\$ 1.8$ million for the fiscal 2015 third quarter compared to $\$ 1.0$ million for the comparable prior year period. The effective tax rates for the fiscal 2015 and 2014 third quarters were $35.5 \%$ and $33.1 \%$, respectively. The effective tax rate was higher in the fiscal 2015 third quarter due to the diminished effects of permanent tax rate benefits (that do not vary with sales or taxable income) on higher taxable income in the current year quarter. These permanent benefits were company-owned life insurance, our captive insurance arrangement and inventory contributions.


## Fiscal 2015 First Nine Months Compared to Fiscal 2014 First Nine Months

|  | Net Sales <br> Thirty-Nine Weeks Ended |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { November 2, } \\ 2014 \end{gathered}$ |  | \% Net Sales | November 3, 2013 |  | \% Net Sales | \$ Change |  | \% Change |
|  |  |  |  |  |  |  |  |  |  |
| Casegoods | \$ | 111,142 | 61.9\% | \$ | 107,224 | 62.8\% | \$ | 3,918 | 3.7\% |
| Upholstery |  | 65,311 | 36.4\% |  | 62,725 | 36.7\% |  | 2,586 | 4.1\% |
| All other |  | 3,691 | 2.1\% |  | 791 | 0.5\% |  | 2,900 | 366.6\% |
| Intercompany eliminations |  | (697) | -0.4\% |  | (19) | 0.0\% |  | (678) | -3568.4\% |
| Consolidated | \$ | 179,447 | 100.0\% | \$ | 170,721 | 100.0\% | \$ | 8,726 | 5.1\% |


| Unit Volume | $\begin{aligned} & \text { FY15 YTD \% } \\ & \text { Change vs. FY14 } \\ & \text { YTD } \\ & \hline \end{aligned}$ | Average Selling Price | FY15 YTD \% Change vs. FY14 YTD |
| :---: | :---: | :---: | :---: |
| Casegoods | -6.0\% | Casegoods | 10.6\% |
| Upholstery | 0.0\% | Upholstery | 4.5\% |
| Other | 406.5\% | Other | -6.5\% |
| Consolidated | -2.1\% | Consolidated | 8.1\% |

The increase in consolidated net sales for the fiscal 2015 first nine months was principally due to higher average selling prices in casegoods and upholstery segments. The higher average selling prices in the casegoods and upholstery segment were primarily the result of a shift in the mix of products sold toward some of our higher priced items. We believe the all other segment percentages shown above are of limited use since the businesses in this segment are starting from a very low base as they complete their first full fiscal year in operation.

|  | $\begin{gathered} \hline \text { November 2, } \\ 2014 \\ \hline \end{gathered}$ |  | \% Segment Net Sales | November 3, 2013 |  | \% Segment Net Sales | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
| Casegoods | \$ | 31,683 | 28.5\% | \$ | 28,458 | 26.5\% | \$ | 3,225 | 11.3\% |
| Upholstery |  | 12,565 | 19.2\% |  | 12,005 | 19.1\% |  | 560 | 4.7\% |
| All other |  | 1,067 | 28.9\% |  | 326 | 41.2\% |  | 741 | 227.3\% |
| Intercompany eliminations |  | (17) | 2.4\% |  | (18) | 92.5\% |  | 1 | 3.9\% |
| Consolidated | \$ | 45,298 | 25.2\% | \$ | 40,771 | 23.9\% | \$ | 4,527 | 11.1\% |

Consolidated gross profit increased by $\$ 4.5$ million or $11.1 \%$, primarily due to higher net sales in all segments and decreased casegoods segment discounting, partially offset by increased returns and allowances.

## Selling and Administrative Expenses <br> Thirty-Nine Weeks Ended

|  | Thirty-Nine Weeks Ended |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { November 2, } \\ 2014 \\ \hline \end{gathered}$ |  |  | November 3, 2013 |  | \% Segment Net Sales | \$ Change |  | \% Change |
|  |  |  | \% Segment <br> Net Sales |  |  |  |  |  |  |
| Casegoods | \$ | 20,376 | 18.3\% | \$ | 20,206 | 18.8\% | \$ | 170 | 0.8\% |
| Upholstery |  | 10,430 | 16.0\% |  | 9,960 | 15.9\% |  | 470 | 4.7\% |
| All other |  | 1,952 | 52.9\% |  | 1,576 | 199.4\% |  | 376 | 23.9\% |
| Consolidated | \$ | 32,758 | 18.3\% | \$ | 31,742 | 18.6\% | + | 1,016 | 3.2\% |

Consolidated selling and administrative expenses increased in absolute terms but decreased as a percentage of net sales in the fiscal 2015 first nine-months.
Casegoods segment selling and administrative expenses decreased as a percentage of net sales due to higher net sales, but increased in absolute terms primarily due to increased:
§ commission expense due to higher sales;
§ bonus expense due to higher earnings; and
§ bad debts expense due to the write-off of a customer account during the period.

These increases were partially offset by decreased:
§ professional services due to lower compliance costs; and
§ benefits expense due to decreases in medical claims expense and increases in the cash surrender value of Company-owned life insurance.
Upholstery segment selling and administrative expenses were essentially flat as a percentage of net sales, but increased in absolute terms primarily due to increased:
§ employee benefit costs due to higher medical claims expense; and
$\S$ bad debts expense due to the write-off of a customer account during the period.

All other segment selling and administrative expenses increased primarily due to increased salaries, wages and benefits and marketing expenses as we grow these new business initiatives and due to higher commissions due to increased sales.


Operating profitability increased for the fiscal 2015 first nine-months, both as a percentage of net sales and in absolute terms due to the factors discussed above.


We recorded income tax expense of $\$ 4.4$ million for the fiscal 2015 first three quarters compared to $\$ 3.1$ million for the comparable prior year period. The effective tax rate for the fiscal 2015 and 2014 nine-month periods was $34.9 \%$ and $34.0 \%$, respectively. The effective tax rate was higher in the fiscal 2015 third quarter due to the diminished effects of permanent tax rate benefits (that do not vary with sales or taxable income) on higher taxable income in the current year quarter. These permanent benefits were company-owned life insurance, our captive insurance arrangement and inventory contributions.

|  | Net Income and Earnings Per Share Thirty-Nine Weeks Ended |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { November 2, } \\ 2014 \end{gathered}$ |  | \% Net Sales | November 3, 2013 |  | \% Net Sales | \$ Change |  | \% Change |
| Net Income |  |  |  |  |  |  |  |  |  |
| Consolidated | \$ | 8,280 | 4.6\% | \$ | 5,930 | 3.5\% | \$ | 2,350 | 39.6\% |
| Earnings per share | \$ | 0.77 |  | \$ | 0.55 |  |  |  |  |

## Review and Outlook

Orders for the fiscal 2015 first nine-months increased over the prior-year period as retail demand improved, particularly for our casegoods segment. Order momentum increased during the fiscal 2015 third quarter, particularly for the casegoods segment. As we head into the late fall and early winter selling season, we expect to see an increase in retail furniture sales and are prepared to capitalize on any improvements in external conditions with our good inventory position on best sellers, strong product line, expected progress in our upholstery segment and improvements in our new business initiatives.

We note that it is our policy and industry practice to allow order cancellation for casegoods up to the time of shipment; therefore, customer orders for casegoods are not firm. However, domestically produced upholstered products are predominantly custom-built and shipped within four to five weeks after an order is received and consequently, cannot be cancelled once the leather or fabric has been cut.

## Spring and Fall Furniture Markets

We have been encouraged by our experience at the Spring and Fall International Home Furnishing Markets held in April and October of this year. In addition to good customer interest in our 'best' products, we believe we are making greater inroads into the 'good' and 'better' price points. Well-received product from the April market is now shipping and demand from our Vietnam consolidating warehouse exceeded initial expectations. At the Fall market, we introduced seventy-five new pieces in a five-year anniversary introduction for a very successful existing casegoods collection. Two other casegoods collections in our growing "better" price point range were also well-received, as well as a more contemporary collection targeted at younger, urban lifestyles. In our upholstery segment, we had very good responses to Bradington-Young's new motion upholstery program and a moderately-priced sofa and recliner program. Sam Moore had a strong "rebound" market following a lackluster market this past April which was due to long lead times, resulting in a reduction of written business at the April market. In addition to the positive reception to our product introductions at market, we found retailers to be more optimistic than in recent memory.

## Casegoods Segment

The casegoods segment achieved one of its internal targets in the fiscal 2015 third quarter by generating an operating profit margin in excess of $10 \%$. The $10.6 \%$ operating profit margin compares to an $8.1 \%$ operating margin a year ago. We were pleased to hit this intermediate target, and expect we can improve further as we move forward.

Upholstery sales have outperformed casegoods industry-wide over the last few years. However, year-to-date performance suggests a growing recovery in casegoods’ sales and higher retailer confidence in the ability to sell large-ticket bedroom, dining and occasional furniture. This was further evidenced by encouraging order increases in our casegoods segment in the fiscal 2015 third quarter. Significant increases in our container-direct shipments to retailers from our Asian warehouse program in the first nine months of fiscal 2015, particularly in the first and third quarters, helped drive our fiscal year-to-date sales performance. We have strengthened our container-direct offering with a good service position on a broader selection of best sellers, and we believe that retailers are becoming more comfortable committing to the larger container purchases. Container direct shipments continued to be brisk in November and early December, as we continued shipping our well-placed April product introductions.

We introduced a new Vietnam-based warehouse container direct program to retailers at the Spring Market, which we expect will strengthen container direct sales even further. Initial demand for this program has been strong. The program became operational at the end of the fiscal 2015 third quarter, in advance of what is historically the strongest selling season each year for furniture at retail, and was a significant contributing factor to our strong container direct sales in November. While our China-based warehouse program focuses on the "best" price points in our good-better-best assortment, the Vietnam-based warehouse program focuses on the "good" and "better" price point. We believe this program will strengthen our value proposition to our customers in the good and better price ranges. We expect the landed savings to retailers from this container program, compared to the same products sold out of our Martinsville warehouse, will be in the high single digits to low double-digits percentage range.

Additionally, we are seeing benefits from a sales management reorganization we implemented during the middle of the 2013 calendar year, in which we shifted from a sales management group organized around brand and product specialization to a regional management focus. The regional management strategy has enhanced the effectiveness of our sales efforts across our casegoods and upholstery operating segments.

Another factor in the casegoods sales increase in the first nine-months of fiscal 2015 was a national promotion conducted in March-April 2014. Sales of the targeted collection increased as a result of this effort, which achieved over fifteen million consumer impressions for the collection and a drive-to-retail message across a wide spectrum of top digital and social media venues, including our own websites. In October and November, we conducted a national campaign promoting another top-selling casegoods collection that achieved a total of eighty-six million consumer impressions and directed consumers to our website and its retailer locator. This was by far the highest number of brand impressions we have achieved with a digital campaign, and encompassed both display advertising and paid social media. We believe that our new state-of-the art, consumer-centric website, which debuted in August, is also contributing to improved casegoods sales. All the metrics related to performance of the new website are trending positively.

Overall upholstery net sales were up $4.1 \%$ for the first nine months of fiscal 2015 on the strength of a nearly $10 \%$ sales increase at Sam Moore, modest sales growth at Bradington-Young (BY), partially offset by a decline at Hooker Upholstery.

After considerable effort, Sam Moore, has reduced order backlogs by 25\% from the end of fiscal year 2014 as increased capacity and greater labor efficiency helped improve service to our customers. Currently, order backlogs are at our goal of five weeks or less. We believe that retail sales associates are again recommending and selling Sam Moore products with greater confidence and without the hesitation they once had that deliveries of Sam Moore items would be delayed. Gaining the confidence of retail sales professionals is critical, since they are such a key, front-line advocate for our brand. Additionally, we are pleased to report that Sam Moore had an operating profit for the second and third fiscal quarters, primarily due to increased net sales and more favorable medical plan costs. Our expectation is for steady sequential improvements over the next several quarters; however, this depends on a consistent rate of incoming orders at current or increased levels, among other factors. Orders were essentially flat for the fiscal 2015 third quarter and decreased in the lowsingle digits for the fiscal 2015 year-to-date period, as compared to a $7.5 \%$ increase in the fiscal 2014 third quarter and a $16.2 \%$ increase in the fiscal 2014 year-to-date period. While Sam Moore was not profitable on an operating basis for the first nine-months of fiscal 2015 , we expect it to be so for the 2015 fiscal year.

Bradington-Young’s (BY) fiscal 2015 third quarter performance continued BY's string of stable, consistent results. We continue to work to improve manufacturing efficiencies, reduce costs and grow sales. We believe the BY sales increase was driven in part by the introduction of a moderately-priced leather recliner program and an in-stock, quick ship program - Bradington-Young Express or "BYX", both of which we introduced this summer. BY orders were up over $10 \%$ for the fiscal 2015 third quarter. Additionally, we introduced a stationary leather sofa program at the Fall market to strengthen our opening price points. The program offers several sofas with superior construction and cover selection from which to choose, and at what we believe to be a key wholesale price point.

As we continue to deal with rising prices from leather suppliers, we're finding it important to fine-tune our value equation in both the Bradington-Young domestically-produced line and the Hooker Upholstery imported leather line. Because of these price increases, along with increasing labor costs at our Asian suppliers, the price gap between our domestic and imported leather lines is narrowing; therefore, we are strengthening our opening price points in both lines to offer a better value proposition for both. We are also seeking to be more creative and innovative in our design and color direction. Overall, we are doing whatever we can to mitigate rising leather costs without sacrificing gross margins. Upholstery management continues to work with BY to improve the perceived value of its imported leather products. The increase in leather costs has had some positive impact in reducing competition in the leather market. As leather has been positioned more firmly as a luxury product, the promotional players are moving away from leather to less expensive alternative covers. However, more expensive leather furniture also makes fabric and leather alternative covers more attractive to consumers. As a result of these trends, Hooker Upholstery net sales were essentially flat for the fiscal 2015 third quarter and down in the mid-single digit range for the first nine months of fiscal 2015. While Hooker Upholstery orders decreased in the single digits for these same periods, we note that prior year orders were up nearly $26 \%$ and $5 \%$, respectively, for the fiscal 2014 third quarter and nine-month periods.

Future upholstery segment profitability increases will continue to require us to increase sales while maintaining BY gross margins at, or close to, current levels, improve manufacturing processes and work flow at the Sam Moore facility, and minimize the impact of raw material and labor costs increases. At BY, operating margins were in the mid-single digits for the fiscal 2015 third quarter and nine-month periods, and we expect to achieve mid-to-high single digit operating margins in the 2016 fiscal year. At Sam Moore, our intermediate goal is to achieve break even or better in the 2015 fiscal year, and we expect to achieve a low single-digit operating margin in fiscal 2016.

## All other Segment

Our all other segment includes our new business initiatives - H Contract and Homeware.
Our H Contract product line was profitable on an operating basis for the first nine-months of fiscal 2015, but remained a small part of our net sales overall. We are pleased that H Contract order activity is increasing, as is the size of bid opportunities as the H Contract brand becomes better established in the industry. We expect H Contract to continue to broaden its customer base and product line, increase sales and contribute to consolidated operating profitability in fiscal 2015.

Our Homeware product line is not yet profitable, however, brand building continues to be a challenge in the crowded e-commerce space. We continue to finetune our business model as we learn more about the e-commerce space. While we have experienced and expect to continue to experience the challenges associated with new initiatives, such as developing the right sourcing relationships and building the correct levels of inventory, we have seen steady improvement in month-over-month website traffic and other key performance indicators, and we remain enthusiastic about the brand and the future of online furniture retailing. During the fiscal 2015 first quarter, we introduced occasional tables as well as home décor products such as rugs, lighting and mirrors. In late fiscal 2015, we plan to introduce major upholstery items including sofas, loveseats and sectionals. Casual dining and entertainment will follow in the first half of fiscal 2016. We believe that expanding the product line will be an important catalyst for growth. We also believe the Homeware initiative is critical to address the migration of retail business to online outlets, but expect it will take longer than H Contract to reach critical mass and profitability. However, we view this investment as a vital step toward the future of consumer-centric home furniture retailing.

## Sale of Cloverleaf Warehouse Facility

During the fiscal 2015 first quarter, we completed the sale of our Cloverleaf warehouse facility. Part of the purchase price was paid in the form of a mortgage note receivable with an original amount of $\$ 1.6$ million. As required by GAAP (Accounting Standards Codification 360-20-55), we utilized the installment method for gain recognition and recognized approximately $\$ 34,000$ from the sale in our fiscal 2015 first quarter condensed consolidated income statements. The gain was netted against our warehouse and distribution expenses, which are included in the "cost of goods sold" line of our condensed consolidated income statements. Under the installment method, we will apportion principal payments made by the buyer on the mortgage note between the cost recovered and profit. The apportionment is in the same ratio as total cost and profit bear to the sales value. Consequently, the remaining balance of the gain of $\$ 302,000$ on the sale was deferred and will be recognized as we receive principal payments on the mortgage note. The mortgage note specifies an interest-only payment period. Consequently, no additional gain beyond the initial \$34,000 was recognized in the fiscal 2015 first three quarters. The deferred gain is recorded in the "other long-term liabilities" line of our condensed consolidated balance sheets.

## Fiscal 2015 and Fiscal 2016

As we progress through fiscal 2015 and into fiscal 2016, we will continue to focus on:
$\S$ improving sales in our existing distribution channels, through efforts like our P3 internet marketing dealer-support program;
$\S$ pursuing additional distribution channels, including our new H Contract and Homeware initiatives;
$\S$ controlling costs;
$\S$ expanding our merchandising reach in the "good" and "better" parts of our "good-better-best" casegoods product offerings;
$\S$ adjusting product pricing on our main-line products in order to mitigate inflation and improve margins;
$\S$ achieving proper inventory levels, while optimizing product availability on best-selling items;
$\S$ sourcing product from cost-competitive locations and from quality-conscious sourcing partners, and strengthening our relationships with key
vendors;
$\S$ improving the product assortment and value proposition of the Hooker Upholstery imported products line;
$\S$ improving manufacturing efficiency and production capacity at Sam Moore;
$\S$ offering an array of new products and designs, which we believe will help generate additional sales; and
$\S$ upgrading and refining our information systems capabilities to support our businesses.

## Possible U.S. West Coast Port Strike

The International Longshoremen and Warehouse Union’s contract with the Pacific Maritime Association expired on June 30, 2014. However, to date, there has been no work stoppage. Negotiations are continuing between the two parties and a tentative agreement on health benefits, believed to be a key element of the negotiations, was reached in late August. The recent movement of importers’ cargo through other ports to avoid a potential shutdown has worsened port congestion at East Coast and Canadian ports of entry. While we do not bring a large volume of cargo through Los Angeles or Long Beach ports, we have been warned by freight forwarders with whom we do business that, in the event of a strike that disrupts operations on the West Coast, port congestion surcharges will be applied not only at the ports where union workers are striking, but at other ports where cargo may be diverted to avoid any threatened work stoppages. Consequently, the ports through which we transport our imported product could be affected. In mid-November, several carriers announced $\$ 1,000$ per shipping container surcharges on cargo heading from Asia to the U.S. West Coast, but quickly suspended the charges. If these surcharges were to be reapplied, it would result in a $25-30 \%$ increase in our shipping costs, which in turn could adversely affect our earnings, financial condition and liquidity. Congestion at West Coast ports could also result in backlogs at other ports and could slow the delivery of our products, in addition to the excess costs.

## Potential Duties on Accent Chests

On May 27, 2014, the U.S. Department of Commerce (DoC) determined that certain accent chests manufactured in China for one of our competitors constitute "wooden bedroom furniture" that is subject to anti-dumping duties under the Continued Dumping Subsidy Offset Act of 2000. In early June 2014, the DoC directed U.S. Customs and Border Protection (CBP) to begin collecting the anti-dumping duty on these items. While the DoC ruling applies only to the specific accent chests mentioned in the ruling, it is uncertain whether CBP also will begin to collect anti-dumping duties with respect to other similar accent chests imported from China. We currently import, and have imported in the past, accent chests from China that may be similar to those that are subject to the DoC ruling, including accent chests sourced from the same Chinese company that manufactures the accent chests addressed by the DoC ruling.

We are currently not able to determine whether any of the accent chests we source from China, now or in the past, would be subject to the anti-dumping duties. Nor are we able to estimate the potential amount of any such duties. We do not believe the duties, if any, would be assessed retroactively; however, CBP audits can go back five years and any assessment could be subject to interest and penalties. If the bedroom furniture anti-dumping duties, or related penalties, were to be assessed on accent chests that we import, or have imported in the past, from China, our results of operations, financial condition, liquidity and prospects could be adversely affected.

During the fiscal 2015 second quarter, the DoC agreed to reconsider some of its earlier findings related to accent chests and early in the fiscal 2015 fourth quarter, DoC reaffirmed its decision that certain of our competitor's accent chests constituted wooden bedroom furniture subject to anti-dumping duties. While DoC's decision states that its ruling is not "definitive for products not specifically analyzed" and our competitor "is the only company whose merchandise is the subject of the Department's scope analysis and determination that is directly affected by the Department's scope ruling", we believe that other accent chests remain at risk.

Our business is subject to a number of significant risks and uncertainties, including our reliance on offshore sourcing, any of which can adversely affect our business, results of operations, financial condition or future prospects. For a discussion of risks and uncertainties that we face, see Item 1A, "Risk Factors" in our 2014 Annual Report and "Forward Looking Statements" beginning on page 27 of this report.

## Financial Condition, Liquidity and Capital Resources

## Working Capital

The following chart shows changes in our current assets, current liabilities, net working capital (current assets less current liabilities) and working capital ratio (current assets compared to current liabilities) as of the end of the third quarter of fiscal 2015 compared to the fiscal 2014 year end:

|  | Balance Sheet and Working Capital |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | November 2, 2014 |  | February 2, 2014 |  | \$ Change |  |
| Total Assets | \$ | 165,705 | \$ | 155,481 | \$ | 10,224 |
| Cash and Cash Equivalents | \$ | 33,328 | \$ | 23,882 | \$ | 9,446 |
| Trade Receivables, net |  | 29,885 |  | 29,393 |  | 492 |
| Inventories |  | 47,432 |  | 49,016 |  | $(1,584)$ |
| Prepaid Expenses \& Other |  | 4,506 |  | 4,759 |  | (253) |
|  |  |  |  |  |  |  |
| Total Current Assets | \$ | 115,151 | \$ | 107,050 | \$ | 8,101 |
|  |  |  |  |  |  |  |
| Trade Accounts Payable | \$ | 9,325 | \$ | 7,077 | \$ | 2,248 |
| Accrued Salaries, Wages and Benefits |  | 4,092 |  | 3,478 |  | 614 |
| Other Accrued Expenses |  | 3,686 |  | 2,352 |  | 1,334 |
|  |  |  |  |  |  |  |
| Total Current Liabilities | \$ | 17,103 | \$ | 12,907 | \$ | 4,196 |
|  |  |  |  |  |  |  |
| Net Working Capital | \$ | 98,048 | \$ | 94,143 | \$ | 3,905 |
| Working Capital Ratio |  | 6.7 to 1 |  | 83 to 1 |  |  |

As of November 2, 2014, total assets increased compared to February 2, 2014, primarily due to increased cash and cash equivalents, which increased due to:
§ Increased trade accounts payable due to the timing of payments;
§ Increased other accrued expenses due to current year income tax accruals;
§ Increased cash collections due to higher net sales; and
$\S$ Decreased inventories as a result of increased net sales and our efforts to liquidate slow-moving inventory and to match inventory levels with projected demand.

## Cash Flows - Operating, Investing and Financing Activities

|  | $\begin{gathered} \text { November 2, } \\ 2014 \end{gathered}$ |  | Nee | er 3, |
| :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities | \$ | 15,800 | \$ | 9,787 |
| Net cash used in investing activities |  | $(3,125)$ |  | $(2,958)$ |
| Net cash used in financing activities |  | $(3,229)$ |  | $(3,225)$ |
| Net increase in cash and cash equivalents | \$ | 9,446 | \$ | 3,604 |

During the nine months ended November 2, 2014, cash generated from operations of $\$ 15.8$ million helped to fund (i) an increase in cash and cash equivalents of $\$ 9.4$ million, (ii) cash dividends of $\$ 3.2$ million, (iii) capital expenditures of $\$ 2.5$ million to enhance our business systems and facilities and (iv) premiums of $\$ 758,000$ on Company-owned life insurance policies.

In comparison, during the nine months ended November 3, 2013, cash generated from operations of $\$ 9.8$ million and $\$ 516,000$ in proceeds received from Company-owned life insurance policies helped to fund (i) an increase in cash and cash equivalents of $\$ 3.6$ million, (ii) cash dividends of $\$ 3.2$ million, (iii) capital expenditures of $\$ 2.6$ million to enhance our business systems and facilities and (iv) premiums of $\$ 802,000$ on Company-owned life insurance policies.

## Liquidity, Financial Resources and Capital Expenditures

We believe that we have the financial resources, including available cash and cash equivalents, expected cash flow from operations and lines of credit needed to meet business requirements for the foreseeable future, including capital expenditures and working capital, as well as to pay regular quarterly cash dividends on our common stock. Cash flow from operations is highly dependent on incoming order rates and our operating performance.

As of November 2, 2014, we had an aggregate $\$ 13.1$ million available under our revolving credit facility to fund working capital needs. Standby letters of credit in the aggregate amount of $\$ 1.9$ million, used to collateralize certain insurance arrangements and for imported product purchases, were outstanding under the revolving credit facility as of November 2, 2014. There were no additional borrowings outstanding under the revolving credit facility on November 2, 2014.

## Loan Agreement and Revolving Credit Facility

We have a $\$ 15$ million unsecured revolving credit facility under a loan agreement with Bank of America, N.A., up to $\$ 3.0$ million of which can be used to support letters of credit. The loan agreement allows the Company to permanently terminate or reduce the $\$ 15$ million revolving commitment without penalty and includes, among others, the following terms:
§ a maturity date of July 31, 2018;
§ a floating interest rate, adjusted monthly, based on LIBOR plus an applicable margin based on the ratio of our funded debt to our EBITDA (each as defined in the loan agreement);
$\S$ a quarterly unused commitment fee of $0.20 \%$; and
$\S$ no pre-payment penalty.

The loan agreement also includes customary representations and warranties and requires us to comply with customary covenants, including, among other things, the following financial covenants:
§ Maintain a tangible net worth of at least $\$ 95.0$ million;
§ Limit capital expenditures to no more than $\$ 15.0$ million during any fiscal year; and
$\S$ Maintain a ratio of funded debt to EBITDA not exceeding 2.0:1.0.

We were in compliance with each of these financial covenants at November 2, 2014 and expect to remain in compliance with existing covenants for the foreseeable future. The loan agreement does not restrict our ability to pay cash dividends on, or repurchase our common shares, subject to complying with the financial covenants under the agreement.

## Factoring Arrangement

We currently factor substantially all of our domestic upholstery accounts receivable, in most cases without recourse to us. Historically, we have factored these receivables because factoring:
§ allowed us to outsource the administrative burden of the credit and collections functions for our domestic upholstery operations;
$\S$ allowed us to transfer the collection risk associated with the majority of our domestic upholstery receivables to the factor; and
§ provided us with an additional, potential source of short-term liquidity.

In order to realize operational efficiencies, cost savings, leverage best practices and present a single face to our customers, we plan to end our factoring relationship as our new ERP system becomes fully operational for our domestic upholstery companies, which we expect to occur at Sam Moore in early fiscal 2016 and in the second fiscal quarter of 2016 at Bradington-Young. We expect collections may slow somewhat as we transition these receivables in-house. However, given our current and projected liquidity, we do not expect the transition to have a material adverse effect on our future liquidity.

## Capital Expenditures

We expect to spend between approximately $\$ 500,000$ to $\$ 750,000$ in capital expenditures during the remainder of the 2015 fiscal year to maintain and enhance our operating systems and facilities. Of these estimated amounts, we expect to spend approximately \$300,000 on the implementation of our ERP system in our upholstery segment during the remainder of fiscal 2015.

## Enterprise Resource Planning

Our new Enterprise Resource Planning (ERP) system became operational for our casegoods segment and imported upholstery operations early in the third quarter of fiscal 2013. ERP conversion efforts began for our domestic upholstery units early in the fiscal 2014 first quarter, with full implementation scheduled to be completed in early fiscal 2016 at Sam Moore and during the first-half of fiscal 2016 at Bradington-Young. Once both segments are fully operational on the ERP platform, we expect to realize operational efficiencies and cost savings as well as present a single face to our customers and leverage best practices across the organization.

Cost savings are difficult to quantify until the ERP system becomes fully operational Company-wide. We expect to be able to reduce administrative functions, which are presently duplicated across our segments and improve our purchasing power and economies of scale. In addition to the capital expenditures discussed above, our ERP implementation will require a significant amount of time invested by our associates.

We refer you to Item "1A. Risk Factors", in our 2014 Annual Report, for additional discussion of risks involved in our ERP system conversion and implementation.

## Share Repurchase Authorization

During the fiscal 2013 first quarter, our board of directors authorized the repurchase of up to $\$ 12.5$ million of the Company's common shares. The authorization does not obligate us to acquire a specific number of shares during any period and does not have an expiration date, but it may be modified, suspended or discontinued at any time at the discretion of our board of directors. In fiscal 2013, we used approximately $\$ 671,000$ of the authorization to purchase 57,700 of our common shares (at an average price of $\$ 11.63$ per share). We made no share purchases during fiscal 2014 or during the first ninemonths of fiscal 2015. Approximately $\$ 11.8$ million remained available for future purchases under the authorization as of the end of the fiscal 2015 third quarter.

## New Accounting Pronouncements

On May 28, 2014, the Financial Accounting Standards Board issued Accounting Standards Update (ASU) No. 2014-09, Revenue from Contracts with Customers, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The ASU will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective. The new standard is effective for us in the first quarter of fiscal 2018 (February 2017). Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. We are evaluating the effect that ASU 2014-09 will have on our consolidated financial statements and related disclosures. We have not yet selected a transition method nor have we determined the effect of the standard on our ongoing financial reporting.

## Critical Accounting Policies

There have been no material changes to our critical accounting policies and estimates from the information provided in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," included in our 2014 Annual Report.

## Forward-Looking Statements

Certain statements made in this report, including under Part I, Item 2 - "Management's Discussion and Analysis of Financial Condition and Results of Operations," and in the notes to the condensed consolidated financial statements included in this report, are not based on historical facts, but are forwardlooking statements. These statements reflect our reasonable judgment with respect to future events and typically can be identified by the use of forwardlooking terminology such as "believes," "expects," "projects," "intends," "plans," "may," "will," "should," "would," "could" or "anticipates," or the negative thereof, or other variations thereon, or comparable terminology, or by discussions of strategy. Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Those risks and uncertainties include but are not limited to:
§ general economic or business conditions, both domestically and internationally, and instability in the financial and credit markets, including their potential impact on our (i) sales and operating costs and access to financing or (ii) customers and suppliers and their ability to obtain financing or generate the cash necessary to conduct their respective businesses;
§ our ability to successfully implement our business plan to increase sales and improve financial performance;
$\S$ the cost and difficulty of marketing and selling our products in foreign markets;
§ disruptions involving our vendors or the transportation and handling industries, particularly those affecting imported products from China, including customs issues, labor stoppages, strikes or slowdowns and the availability of shipping containers and cargo ships;
§ disruptions affecting our Henry County, Virginia warehouses and corporate headquarters facilities;
§ when or whether our new business initiatives, including, among others, H Contract and Homeware, become profitable;
§ price competition in the furniture industry;
$\S$ changes in domestic and international monetary policies and fluctuations in foreign currency exchange rates affecting the price of our imported products and raw materials;
§ the cyclical nature of the furniture industry, which is particularly sensitive to changes in consumer confidence, the amount of consumers' income available for discretionary purchases, and the availability and terms of consumer credit;
§ risks associated with the cost of imported goods, including fluctuation in the prices of purchased finished goods and transportation and warehousing costs;
§ risks associated with domestic manufacturing operations, including fluctuations in capacity utilization and the prices and availability of key raw materials, as well as changes in transportation, warehousing and domestic labor costs and environmental compliance and remediation costs;
$\S$ the interruption, inadequacy, security failure or integration failure of our information systems or information technology infrastructure, related service providers or the internet;
$\S$ the direct and indirect costs associated with the implementation of our Enterprise Resource Planning system, including costs resulting from unanticipated disruptions to our business;
§ achieving and managing growth and change, and the risks associated with new business lines, acquisitions, restructurings, strategic alliances and international operations;
§ adverse political acts or developments in, or affecting, the international markets from which we import products, including duties or tariffs imposed on those products;
§ risks associated with distribution through third-party retailers, such as non-binding dealership arrangements;
§ capital requirements and costs;
§ competition from non-traditional outlets, such as catalog and internet retailers and home improvement centers;
§ changes in consumer preferences, including increased demand for lower-quality, lower-priced furniture due to, among other things, declines in consumer confidence, amounts of discretionary income available for furniture purchases and the availability of consumer credit;
§ higher than expected costs associated with product quality and safety, including regulatory compliance costs related to the sale of consumer products and costs related to defective or non-compliant products; and
§ higher than expected employee medical costs.
Any forward-looking statement that we make speaks only as of the date of that statement, and we undertake no obligation, except as required by law, to update any forward-looking statements whether as a result of new information, future events or otherwise.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to market risk from changes in foreign currency exchange rates, which could impact our results of operations or financial condition. We manage our exposure to this risk through our normal operating activities.

For imported products, we generally negotiate firm pricing denominated in U.S. Dollars with our foreign suppliers, typically for periods of at least one year. We accept the exposure to exchange rate movements beyond these negotiated periods. We do not use derivative financial instruments to manage this risk, but could choose to do so in the future. Most of our imports are purchased from suppliers located in China. The Chinese currency floats within a limited range in relation to the U.S. Dollar, resulting in exposure to foreign currency exchange rate fluctuations. Although our purchases are denominated in U.S. dollars, we are subject to exchange rate risk on an indirect basis in the pricing we receive from non-U.S. vendors.

Since we transact our imported product purchases in U.S. Dollars, a relative decline in the value of the U.S. Dollar could increase the price we pay for imported products beyond the negotiated periods. We generally expect to reflect substantially all of the effect of any price increases from suppliers in the prices we charge for imported products. However, these changes could adversely impact sales volume or profit margins during affected periods.

Amounts outstanding under our revolving credit facility would bear interest at variable rates. In the past, we have entered into swap agreements to hedge against the potential impact of increases in interest rates on our floating-rate debt instruments. There was no outstanding balance under our revolving credit facility as of November 2, 2014, other than standby letters of credit in the amount of $\$ 1.9$ million. Therefore, a fluctuation in market interest rates of one percentage point (or 100 basis points) would not have a material impact on our results of operations or financial condition.

## Item 4. Controls and Procedures

## Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our principal executive officer and principal financial officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the fiscal quarter ended November 2, 2014. Based on this evaluation, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures are effective to provide reasonable assurance that information required to be disclosed in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is accumulated and communicated to the Company's management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure and are effective to provide reasonable assurance that such information is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

## Changes in Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting during the fiscal quarter ended November 2, 2014, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 6. Exhibits

3.1 Amended and Restated Articles of Incorporation of the Company, as amended March 28, 2003 (incorporated by reference to Exhibit 3.1 of the Company's Form 10-Q (SEC File No. 000-25349) for the quarter ended February 28, 2003)
3.2 Amended and Restated Bylaws of the Company, as amended December 10, 2013 (incorporated by reference to Exhibit 3.2 to the Company's Annual Report on Form 10-K (SEC File No. 000-25349) for the year ended February 2, 2014)
4.1 Amended and Restated Articles of Incorporation of the Company, as amended (See Exhibit 3.1)
4.2 Amended and Restated Bylaws of the Company, as amended (See Exhibit 3.2)
31.1* Rule 13a-14(a) Certification of the Company's principal executive officer
31.2* Rule 13a-14(a) Certification of the Company's principal financial officer
32.1* Rule 13a-14(b) Certification of the Company's principal executive officer and principal financial officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

101* The following financial statements from the Company's Quarterly Report on Form 10-Q for the quarter ended November 2, 2014, formatted in Extensible Business Reporting Language ("XBRL"): (i) condensed consolidated balance sheets, (ii) condensed consolidated statements of income, (iii) condensed consolidated statements of comprehensive income (iv) condensed consolidated statements of cash flows, and (v) the notes to the condensed consolidated financial statements

[^1]
## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## HOOKER FURNITURE CORPORATION

By: /s/ Paul A. Huckfeldt
Paul A. Huckfeldt
Senior Vice President - Finance and
Accounting and Chief Financial Officer

## Form 10-Q for the Quarterly Period Ended November 2, 2014 SECTION 13a-14(a) CERTIFICATION

I, Paul B. Toms, Jr., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hooker Furniture Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ Paul B. Toms, Jr.
Paul B. Toms, Jr.
Chairman and Chief Executive Officer

## Form 10-Q for the Quarterly Period Ended November 2, 2014

 SECTION 13a-14(a) CERTIFICATIONI, Paul A. Huckfeldt, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hooker Furniture Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ Paul A. Huckfeldt
Paul A. Huckfeldt
Senior Vice President - Finance and
Accounting and Chief Financial Officer

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Hooker Furniture Corporation (the "Company") Quarterly Report on Form 10-Q for the quarterly period ended November 2, 2014 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:
a. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
b. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: /s/ Paul B. Toms, Jr.
Paul B. Toms, Jr.
Chairman and Chief Executive Officer

By: /s/ Paul A. Huckfeldt
Paul A. Huckfeldt
Senior Vice President - Finance and
Accounting and Chief Financial Officer


[^0]:    The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

[^1]:    *Filed herewith

