# SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, DC 20549
FORM 10-Q
(Mark One)
X Quarterly report pursuant to Section 13 or 15(d) of the Securities - - -

Exchange Act of 1934
For the quarterly period ended February 28, 2001 or

Transition report pursuant to Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934

For the transition period from $\qquad$ to $\qquad$ .

Commission file number 000-25349.
HOOKER FURNITURE CORPORATION
---------------------------
(Exact name of registrant as specified in its charter)

Virginia
(State or other jurisdiction of
incorporation or organization)

54-0251350
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(IRS Employer
Identification No.)

440 East Commonwealth Boulevard Martinsville, VA 24112
(Address of principal executive offices, Zip Code)
(540) 632-2133
(Registrant's telephone number, including area code)
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
YES $X$ NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of March 26, 2001.
Class
Common Stock, no par value

## Number

7,617,298 Shares

## ITEM 1. FINANCIAL STATEMENTS

## HOOKER FURNITURE CORPORATION

BALANCE SHEETS
(In thousands, including share data)

| (Unaudited) |  |
| :---: | :---: |
| February 28, |  |
| 2001 | 2000 |


| Assets |  |  |
| :---: | :---: | :---: |
| Current assets |  |  |
| Cash, primarily interest-bearing deposits | \$ 2,021 | \$ 1,243 |
| Trade receivables, less allowances of \$620 and \$525. | 28,358 | 31, 019 |
| Inventories | 39, 006 | 42,785 |
| Prepaid expenses and other | 2,109 | 1,963 |
| Total current assets | 71,494 | 77,010 |
| Property, plant and equipment, net | 49,652 | 48,767 |
| Other assets. | 7,753 | 7,754 |
|  | \$128, 899 | \$133, 531 |
| Liabilities and Stockholders' Equity |  |  |
| Current liabilities |  |  |
| Trade accounts payable | \$ 1,749 | \$ 5,406 |
| Accrued salaries, wages and benefits | 3,831 | 6,470 |
| Other accrued expenses | 2,378 | 2,884 |
| Current maturities of long-term debt | 1,877 | 1,581 |
| Total current liabilities | 9,835 | 16,341 |
| Long-term debt | 27,646 | 27,919 |
| Deferred liabilities | 3, 224 | 3,300 |
| Total liabilities | 40,705 | 47,560 |
| Common stock held by ESOP. | 10,289 | 10,412 |
| Stockholders' Equity |  |  |
| Common stock, no par value, 10,000 shares authorized, 7,617 shares issued and outstanding. | 2,684 | 2,605 |
| Unearned ESOP shares (1,741 and 1,761 shares) | $(21,759)$ | (22, 009 ) |
| Retained earnings | 96,980 | 94,963 |
| Total stockholders' equity. | 77,905 | 75,559 |
|  | \$128, 899 | \$133, 531 |

The accompanying notes are an integral part of the financial statements.

## HOOKER FURNITURE CORPORATION

STATEMENTS OF INCOME (Unaudited)
(In thousands, except per share data)

|  | $\begin{aligned} & \text { Three Mo } \\ & \text { February 28, } \\ & 2001 \end{aligned}$ | ```ths Ended February 29, 2000``` |
| :---: | :---: | :---: |
| Net sales | \$55,924 | \$56, 680 |
| Cost of sales. | 42,324 | 42,438 |
| Gross profit. | 13,600 | 14,242 |
| Selling and administrative expenses.. | 9,461 | 9,082 |
| Operating income................ | 4,139 | 5,160 |
| Other expense, net. | 200 | 50 |
| Income before taxes. | 3,939 | 5,110 |
| Income taxes. | 1,496 | 1,941 |
| Net income. | \$ 2,443 | \$ 3,169 |
| Earnings per share: |  |  |
| Basic and diluted. | \$. 42 | \$. 42 |
| Weighted average shares outstanding.. | 5,857 | 7,617 |

The accompanying notes are an integral part of the financial statements.

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HOOKER FURNITURE CORPORATION
    STATEMENTS OF CASH FLOWS
                                    (Unaudited)
                                    (In thousands)
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The accompanying notes are an integral part of the financial statements.

## 1. Preparation of Interim Financial Statements

The financial statements of Hooker Furniture Corporation (referred to as "Hooker" or the "Company") have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission ("SEC"). In the opinion of management, these statements include all adjustments necessary for a fair presentation of the results of all interim periods reported herein. All such adjustments are of a normal recurring nature. Certain information and footnote disclosures prepared in accordance with generally accepted accounting principles are condensed or omitted pursuant to SEC rules and regulations. However, management believes that the disclosures made are adequate for a fair presentation of results of operations and financial position. Operating results for the interim periods reported herein may not be indicative of the results expected for the year. These financial statements should be read in conjunction with the financial statements and accompanying notes included in Hooker's Annual Report on Form 10K for the fiscal year ended November 30, 2000.

Certain items in the financial statements for periods prior to 2001 have been reclassified to conform to the 2001 method of presentation.

## 2. Inventories

|  | $\begin{gathered} \text { (Unaudited) } \\ \text { February } 28, \\ 2001 \end{gathered}$ | $\begin{gathered} \text { November 30, } \\ 2000 \end{gathered}$ |
| :---: | :---: | :---: |
| Finished furniture | \$33, 877 | \$38,408 |
| Furniture in process | 2,460 | 2,647 |
| Materials and supplies | 14,048 | 12,883 |
|  | 50,385 | 53,938 |
| Reduction to LIFO basis.. | 11,379 | 11,153 |
|  | \$39, 006 | \$42, 785 |

3. Property, Plant and Equipment

|  | (Unaudited) <br> February 28, 2001 | $\begin{gathered} \text { November 30, } \\ 2000 \end{gathered}$ |
| :---: | :---: | :---: |
| Buildings | \$ 43, 494 | \$ 43, 285 |
| Machinery and equipment | 47,888 | 46,235 |
| Office fixtures and equipment | 10,888 | 10,292 |
| Construction in progress and other | 3, 084 | 2,927 |
| Property, plant and equipment, at cost.. | 105, 354 | 102,739 |
| Less accumulated depreciation | 56,988 | 55,258 |
|  | 48,366 | 47,481 |
| Land. | 1,286 | 1,286 |
|  | \$ 49, 652 | \$ 48,767 |

## Notes to Financial Statements - Continued

4. Long-Term Debt

|  | (Unaudited) <br> February 28, 2001 | $\begin{gathered} \text { November 30, } \\ 2000 \end{gathered}$ |
| :---: | :---: | :---: |
| Term loan. | \$22, 023 | \$22,500 |
| Industrial revenue bonds due 2006.. | 7,000 | 7,000 |
| Revolving line of credit | 500 |  |
|  | 29,523 | 29,500 |
| Less current maturities | 1,877 | 1,581 |
|  | \$27, 646 | \$27, 919 |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Results of Operations - First Quarter 2001 Compared to First Quarter 2000
Net sales decreased $\$ 756,000$ or $1.3 \%$ for the three-month period ended February 28, 2001, from the comparable 2000 period. Unit volume in the 2001 period approximated the year ago period but average selling prices declined as the Company became more aggressive in discounting its products in response to the slower business environment.

Gross profit margin declined to $24.3 \%$ in the 2001 period compared to $25.1 \%$ for the three-month period ended February 29, 2000, principally due to heavier promotional discounting in the current year period. During the first quarter of 2001, the Company cut production schedules at all of its factories to 35 hours per week in order to reduce inventories and better match the incoming order rate. The Company reduced inventory levels by $\$ 3.8$ million during the three months since November 30, 2000, while improving delivery times to customers. The Company expects to continue reducing inventory levels during the second quarter as well.

Selling and administrative expenses increased $\$ 379,000$ to $\$ 9.5$ million during the first quarter ended February 28, 2001 from the comparable 2000 period. During the 2001 period, the Company incurred higher depreciation expense for new technology placed in service last year, additional expenses related to the addition of 14,000 square feet to its High Point, NC showroom space that will debut at the upcoming April 2001 international furniture market, and higher advertising costs. These cost increases were partially offset by cost reductions in other areas of the business. As a percentage of net sales, selling and administrative expenses increased to $16.9 \%$ in the 2001 period from $16.0 \%$ in the comparable 2000 period.

As a result of the above, operating income decreased to $7.4 \%$ of net sales in the 2001 period from $9.1 \%$ in the comparable 2000 period.

The Company's effective tax rate was $38.0 \%$ in both first quarter periods.
Financial Condition, Liquidity and Capital Resources
As of February 28, 2001, assets totaled $\$ 128.9$ million, down from $\$ 133.5$ million at November 30, 2000. Stockholders' equity at February 28, 2001, was $\$ 77.9$ million, rising from $\$ 75.6$ million at November 30, 2000. The Company's long-term debt, including current maturities, was $\$ 29.5$ million at February 28, 2001 and November 30, 2000. Working capital increased to $\$ 61.7$ million as of February 28, 2001 from $\$ 60.7$ million at the end of the 2000 period, reflecting the Company's improved cash position and lower levels of accounts payable and accrued expenses. Incoming orders slowed slightly during the first quarter as furniture retailers felt the impact of unstable financial markets and declining consumer confidence. The Company expects shipments during the fiscal second quarter of 2001 to approximate or reflect a slight decline from the strong second quarter experienced in 2000, but remains guardedly optimistic about improved business prospects for the second half of the year. Production schedules are expected to remain at 35 hours per week through April 2001. The Company will evaluate the need for further reduced work schedules prior to the end of April, but does not expect work schedules to fall below 35 hours per week.

During the three-month period ended February 28, 2001, cash generated from operations (\$3.9 million) funded capital expenditures (\$2.6 million), an increase in available cash (\$778,000), and dividend payments (\$549,000). During the comparable 2000 period, cash generated from operations ( $\$ 276,000$ ) and borrowings from the Company's revolving credit line ( $\$ 5.5$ million) funded

Management's Discussion and Analysis of Financial Condition and Results of Operations - Continued
capital expenditures (\$3.8 million), an increase in available cash (\$1.4 million) and dividend payments (\$648,000).

Cash generated from operations of $\$ 3.9$ million during the 2001 period increased from $\$ 276,000$ in the comparable 2000 period. Higher levels of cash received from customers ( $\$ 3.3$ million), resulting in lower trade receivables, and lower payments to suppliers and employees (\$1.3 million) resulting from reduced production schedules and lower inventory levels were partially offset by higher tax and interest payments (increases of $\$ 573,000$ and $\$ 311,000$, respectively) in the 2001 period compared with the prior year quarter.

Investing activities consumed $\$ 2.6$ million during the 2001 period compared to $\$ 3.8$ million in the comparable 2000 period. Capital expenditures were higher in the 2000 period as the Company completed the addition to its Central Distribution Center and continued its construction of raw lumber grading, storage and drying facilities at the Maiden, North Carolina plant.

The Company used cash of \$526,000 (principally dividend payments) for financing activities in the 2001 period compared to generating cash of $\$ 4.9$ million from financing activities in the 2000 period. During the 2000 period, the Company borrowed $\$ 5.5$ million from its revolving line of credit to fund capital expenditures ( $\$ 3.8$ million), dividend payments $(\$ 648,000)$ and an increase in available cash ( $\$ 1.4$ million). In December 2000, the Company declared a quarterly dividend of $\$ .085$ per share that was paid in February 2001.

At February 28, 2001, the Company had $\$ 9.3$ million available under its revolving line of credit (net of $\$ 206,000$ of outstanding letters of credit) and $\$ 6.1$ million of availability under additional lines of credit to fund working capital needs. The Company believes it has the financial resources needed to meet business requirements in the foreseeable future, including capital expenditures for the expansion of manufacturing capacity, working capital requirements, and the Company's dividend program.

## Forward-Looking Statements

Certain statements made in this report are not based on historical facts, but are forward-looking statements. These statements can be identified by the use of forward-looking terminology such as "believes," "expects," "may," "will," "should," or "anticipates" or the negative thereof or other variations thereon or comparable terminology, or by discussions of strategy. These statements reflect the Company's reasonable judgment with respect to future events and are subject to risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Such risks and uncertainties include the cyclical nature of the furniture industry, fluctuations in the price of lumber which is the most significant raw material used by the Company, competition in the furniture industry, capital costs and general economic or business conditions, either nationally or internationally.

The Company's obligations under its lines of credit, industrial revenue bonds, and term loan bear interest at variable rates. The Company has entered into interest rate swap agreements that, in effect, fix the rate of interest on the industrial revenue bonds at $4.71 \%$ through 2006 and on the term loan at $7.4 \%$ through 2010. At February 28, 2001, the Company had $\$ 500,000$ outstanding under its lines of credit. A $10 \%$ fluctuation in market interest rates would not have a material impact on the Company's results of operations or financial condition.

## HOOKER FURNITURE CORPORATION

PART II. OTHER INFORMATION
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

None
(b) Reports on Form 8-K

Form 8-K filed December 20, 2000, announcing the retirement of J. Clyde Hooker, Jr. as Chief Executive Officer and Chairman of the Board and the promotions of Paul B. Toms, Jr. to Chief Executive Officer and Chairman of the Board, Douglas C. Williams to President and Chief Operating Officer, and E. Larry Ryder to Executive Vice President - Finance and Administration.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HOOKER FURNITURE CORPORATION

## By: /s/ E. Larry Ryder

E. Larry Ryder

Executive Vice President Finance and Administration (Principal Financial and Accounting Officer)

