# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 10-Q

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended May 1, 2022
Commission file number 000-25349

# HOOKER FURNISHINGS CORPORATION 

(Exact name of registrant as specified in its charter)

Virginia<br>(State or other jurisdiction of incorporation or organization)<br>54-0251350<br>(IRS employer identification no.)

# 440 East Commonwealth Boulevard, Martinsville, VA 24112 <br> (Address of principal executive offices, zip code) 

(276) 632-2133
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\mathbb{\text { No }} \square$

Indicate by check mark whether the registrant has submitted electronically, every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes $\mathbb{\boxtimes}$ No $\square$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer", "smaller reporting company", and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated Filer $\square$
Accelerated filer $\mathbb{}$
Non-accelerated Filer $\square$
Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes $\square$ No $\boxtimes$
Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :--- | :--- | :--- |
| Common Stock, no par value | HOFT | NASDAQ Global Select Market |

As of June 3, 2022, there were $12,002,091$ shares of the registrant's common stock outstanding.

## TABLE OF CONTENTS

## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements ..... 3
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 17
Item 3. Quantitative and Qualitative Disclosures about Market Risk ..... 29
Item 4. Controls and Procedures ..... 30
PART II. OTHER INFORMATION
Item 6. Exhibits ..... 31
Signature ..... 32

## .PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## HOOKER FURNISHINGS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands)

| As of | May 1,2022(unaudited) |  | $\begin{gathered} \text { January } 30, \\ 2022 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 10,100 | \$ | 69,366 |
| Trade accounts receivable, net |  | 83,022 |  | 73,727 |
| Inventories |  | 107,681 |  | 75,023 |
| Income tax recoverable |  | 5,123 |  | 4,361 |
| Prepaid expenses and other current assets |  | 8,171 |  | 5,237 |
| Total current assets |  | 214,097 |  | 227,714 |
| Property, plant and equipment, net |  | 27,608 |  | 28,058 |
| Cash surrender value of life insurance policies |  | 27,183 |  | 26,479 |
| Deferred taxes |  | 9,778 |  | 11,612 |
| Operating leases right-of-use assets |  | 52,700 |  | 51,854 |
| Intangible assets, net |  | 34,426 |  | 23,853 |
| Goodwill |  | 15,516 |  | 490 |
| Other assets |  | 5,763 |  | 4,499 |
| Total non-current assets |  | 172,974 |  | 146,845 |
| Total assets | \$ | 387,071 | \$ | 374,559 |

## Liabilities and Shareholders' Equity

| Current liabilities |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Trade accounts payable | \$ | 42,270 | \$ | 30,916 |
| Accrued salaries, wages and benefits |  | 5,314 |  | 7,141 |
| Customer deposits |  | 9,515 |  | 7,145 |
| Current portion of lease liabilities |  | 7,447 |  | 7,471 |
| Other accrued expenses |  | 2,432 |  | 4,264 |
| Total current liabilities |  | 66,978 |  | 56,937 |
| Deferred compensation |  | 9,794 |  | 9,924 |
| Lease liabilities |  | 47,271 |  | 46,570 |
| Other long-term liabilities |  | 766 |  | - |
| Total long-term liabilities |  | 57,831 |  | 56,494 |
| Total liabilities |  | 124,809 |  | 113,431 |
|  |  |  |  |  |
| Shareholders' equity |  |  |  |  |
| Common stock, no par value, $\mathbf{2 0 , 0 0 0}$ shares authorized, |  |  |  |  |
| Retained earnings |  | 208,678 |  | 207,884 |
| Accumulated other comprehensive loss |  | (65) |  | (51) |
| Total shareholders' equity |  | 262,262 |  | 261,128 |
| Total liabilities and shareholders' equity | \$ | 387,071 | \$ | 374,559 |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.
(In thousands, except per share data)
(Unaudited)

|  | For theThirteen Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { May } 1, \\ 2002 \end{gathered}$ |  | $\begin{gathered} \text { May 2, } \\ 2021 \\ \hline \end{gathered}$ |  |
| Net sales | \$ | 147,314 | \$ | 162,861 |
| Cost of sales |  | 117,855 |  | 129,279 |
| Gross profit |  | 29,459 |  | 33,582 |
| Selling and administrative expenses |  | 24,658 |  | 20,743 |
| Intangible asset amortization |  | 878 |  | 596 |
| Operating income |  | 3,923 |  | 12,243 |
| Other income, net |  | 278 |  | 4 |
| Interest expense, net |  | 28 |  | 31 |
| Income before income taxes |  | 4,173 |  | 12,216 |
| Income tax expense |  | 991 |  | 2,773 |
| Net income | \$ | 3,182 | \$ | 9,443 |
| Earnings per share |  |  |  |  |
| Basic | \$ | 0.27 | \$ | 0.79 |
| Diluted | \$ | 0.26 | \$ | 0.78 |
| Weighted average shares outstanding: |  |  |  |  |
| Basic |  | 11,866 |  | 11,833 |
| Diluted |  | $\underline{\text { 11,949 }}$ |  | $\underline{11,972}$ |
|  |  |  |  |  |
| Cash dividends declared per share | \$ | 0.20 | \$ | 0.18 |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

HOOKER FURNISHINGS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(In thousands)
(Unaudited)

|  | For theThirteen Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | May 1, |  | $\begin{gathered} \text { May 2, } \\ 2021 \\ \hline \end{gathered}$ |  |
| Net income | \$ | 3,182 | \$ | 9,443 |
| Other comprehensive income: |  |  |  |  |
| Amortization of actuarial (loss) / gain |  | (18) |  | 100 |
| Income tax effect on amortization |  | 4 |  | (24) |
| Adjustments to net periodic benefit cost |  | (14) |  | 76 |
|  |  |  |  |  |
| Total comprehensive income | \$ | 3,168 | \$ | 9,519 |

[^0]
## HOOKER FURNISHINGS CORPORATION AND SUBSIDIARIES

 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS(In thousands)
(Unaudited)

|  | For theThirteen Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { May 1, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \text { May 2, } \\ 2021 \end{gathered}$ |  |
| Operating Activities: |  |  |  |  |
| Net income | \$ | 3,182 | \$ | 9,443 |
| Adjustments to reconcile net income to net cash (used in) / provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 2,287 |  | 1,714 |
| Deferred income tax expense |  | 1,838 |  | 1,749 |
| Noncash restricted stock and performance awards |  | 354 |  | (319) |
| Provision for doubtful accounts and sales allowances |  | (349) |  | (791) |
| Gain on life insurance policies |  | (568) |  | (439) |
| Changes in assets and liabilities: |  |  |  |  |
| Trade accounts receivable |  | $(7,386)$ |  | $(7,255)$ |
| Inventories |  | $(30,082)$ |  | $(11,316)$ |
| Income tax recoverable |  | (762) |  | - |
| Prepaid expenses and other assets |  | $(4,145)$ |  | $(2,441)$ |
| Trade accounts payable |  | 10,493 |  | 7,373 |
| Accrued salaries, wages, and benefits |  | $(1,827)$ |  | $(1,053)$ |
| Accrued income taxes |  | - |  | 1,035 |
| Customer deposits |  | (906) |  | 3,004 |
| Operating lease liabilities |  | (168) |  | 84 |
| Other accrued expenses |  | $(1,830)$ |  | (558) |
| Deferred compensation |  | (149) |  | 8 |
| Net cash (used in)/provided by operating activities | \$ | $(30,018)$ | \$ | 238 |
|  |  |  |  |  |
| Investing Activities: |  |  |  |  |
| Acquisitions |  | $(25,912)$ |  | - |
| Purchases of property and equipment |  | (830) |  | $(2,188)$ |
| Premiums paid on life insurance policies |  | (118) |  | (155) |
| Net cash used in investing activities |  | $(26,860)$ |  | $(2,343)$ |
|  |  |  |  |  |
| Financing Activities: |  |  |  |  |
| Cash dividends paid |  | $(2,388)$ |  | $(2,140)$ |
| Cash used in financing activities |  | $(2,388)$ |  | $(2,140)$ |
|  |  |  |  |  |
| Net decrease in cash and cash equivalents |  | $(59,266)$ |  | $(4,245)$ |
| Cash and cash equivalents - beginning of year |  | 69,366 |  | 65,841 |
| Cash and cash equivalents - end of quarter | \$ | $\underline{10,100}$ | \$ | $\underline{61,596}$ |
|  |  |  |  |  |
| Supplemental disclosure of cash flow information: |  |  |  |  |
| Cash paid/(refund) for income taxes | \$ | (85) | \$ | (9) |
| Cash paid for interest, net |  | - |  | - |
|  |  |  |  |  |
| Non-cash transactions: |  |  |  |  |
| Increase in lease liabilities arising from changes in right-of-use assets | \$ | 3,689 | \$ | 6 |
| Increase in property and equipment through accrued purchases |  | 47 |  | 3 |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

## CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

(In thousands, except per share data)
(Unaudited)

|  | Common Stock |  |  | Retained Earnings |  | AccumulatedOtherComprehensiveIncome (loss) |  | Total Shareholders' Equity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount |  |  |  |  |  |  |  |
| Balance at January 31, 2021 | 11,888 | \$ | 53,323 | \$ | 204,988 | \$ | (808) | \$ | 257,503 |
| Net income |  |  |  |  | 9,443 |  |  |  | 9,443 |
| Unrealized loss on defined benefit plan, net of tax of \$24 |  |  |  |  |  |  | 76 |  | 76 |
| Cash dividends paid and accrued ( $\$ 0.18$ per share) |  |  |  |  | $(2,140)$ |  |  |  | $(2,140)$ |
| Restricted stock grants, net of forfeitures | 21 |  | - |  |  |  |  |  | - |
| Restricted stock compensation cost |  |  | 274 |  |  |  |  |  | 274 |
| Performance-based restricted stock units costs |  |  | 147 |  |  |  |  |  | 147 |
| PSU awards |  |  | (740) |  |  |  |  |  | (740) |
| Balance at May 2, 2021 | 11,909 | \$ | 53,004 | \$ | 212,291 | \$ | (732) | \$ | 264,563 |


| Balance at January 30, 2022 | 11,922 | \$ | 53,295 | \$ | 207,884 | \$ | (51) | \$ | 261,128 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income |  |  |  |  | 3,182 |  |  |  | 3,182 |
| Unrealized loss on defined benefit plan, net of tax of \$4 |  |  |  |  |  |  | (14) |  | (14) |
| Cash dividends paid and accrued ( $\mathbf{\$ 0 . 2 0}$ per share) |  |  |  |  | $(2,388)$ |  |  |  | $(2,388)$ |
| Restricted stock grants, net of forfeitures | 80 |  | (96) |  |  |  |  |  | (96) |
| Restricted stock compensation cost |  |  | 296 |  |  |  |  |  | 296 |
| Performance-based restricted stock units costs |  |  | 154 |  |  |  |  |  | 154 |
| Balance at May 1, 2022 | $\underline{12,002}$ | \$ | 53,649 | \$ | $\underline{\text { 208,678 }}$ | \$ | (65) | \$ | $\underline{262,262}$ |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

## HOOKER FURNISHINGS CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Dollar and share amounts in tables, except per share amounts, in thousands unless otherwise indicated) (Unaudited)
For the Thirteen Weeks Ended May 1, 2022

## 1. Preparation of Interim Financial Statements

The condensed consolidated financial statements of Hooker Furnishings Corporation and subsidiaries (referred to as "we," "us," "our," "Hooker" or the "Company") have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission ("SEC"). In the opinion of management, these statements include all adjustments necessary for a fair statement of the results of all interim periods reported herein. All such adjustments are of a normal recurring nature. Certain information and footnote disclosures prepared in accordance with U.S. generally accepted accounting principles ("GAAP") are condensed or omitted pursuant to SEC rules and regulations. However, we believe that the disclosures made are adequate for a fair presentation of our results of operations and financial position. These financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes included in our annual report on Form 10-K for the fiscal year ended January 30, 2022 ("2022 Annual Report"). The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect both the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from our estimates. Operating results for the interim periods reported herein may not be indicative of the results expected for the fiscal year.

The financial statements contained herein are being filed as part of a quarterly report on Form 10-Q covering the 2023 fiscal year thirteen-week period (also referred to as "three months," "three-month period," "quarter," "first quarter" or "quarterly period") that began January 31, 2022 and ended May 1, 2022. This report discusses our results of operations for this period compared to the 2022 fiscal year thirteen-week period that began February 1, 2021 and ended May 2, 2021; and our financial condition as of May 1, 2022 compared to January 30, 2022.

References in these notes to the condensed consolidated financial statements of the Company to:

- the 2023 fiscal year and comparable terminology mean the fifty-two-week fiscal year that began January 31, 2022 and will end January 29, 2023; and
- the 2022 fiscal year and comparable terminology mean the fifty-two-week fiscal year that began February 1, 2021 and ended January 30, 2022.

On January 31, 2022, the first day of our 2023 fiscal year, we entered into an Asset Purchase Agreement (the "Asset Purchase Agreement") with Sunset HWM, LLC ("Sunset West") and its three members (the "Sunset West Members") to acquire substantially all of the assets of Sunset West (the "Sunset Acquisition"). Simultaneously, we closed on the transaction by paying $\$ 23.9$ million in cash and $\$ 2$ million subject to an escrow arrangement and possible earn-out payments to the Sunset West Members up to an aggregate of $\$ 4$ million with the closing cash consideration subject to adjustment for customary working capital estimates. Under the Asset Purchase Agreement, the Company also assumed specified liabilities of Sunset West.

Sunset West's results are included in the Domestic Upholstery segment's results beginning with the fiscal 2023 first quarter. Consequently, comparable prior-year information for Sunset West is not included in the financial statements presented in this report. The acquisition is discussed in greater detail below in Note 3 Acquisition.

## 2. Recently Adopted Accounting Policies

No new accounting pronouncements have been adopted in the 2023 fiscal year. We reviewed newly issued accounting pronouncements and concluded they are either not applicable to our business or are not expected to have a material effect on our consolidated financial statements as a result of future adoption.

## 3. Acquisition

In accordance with FASB Accounting Standards Codification Topic 805, "Business Combinations" ("ASC 805"), the Acquisition has been accounted for using the acquisition method of accounting. We recorded assets acquired, including identifiable intangible assets, and liabilities assumed, from Sunset West at their respective fair values at the date of completion of the Acquisition. The excess of the purchase price over the net fair value of such assets and liabilities was recorded as goodwill.

The following table summarizes the preliminary estimates of the fair values of the identifiable assets acquired and liabilities assumed in the Acquisition as of May 1, 2022. The preliminary estimates of fair value of identifiable assets acquired and liabilities assumed are subject to revision, which may result in adjustments to the preliminary values presented below, when management's appraisals and estimates are finalized. Normal post-closing contingencies remain to be resolved, including the final working capital adjustment and any changes due to deviations from the seller's representations and warranties at closing.

## Fair Value Estimates of Assets Acquired and Liabilities Assumed

The consideration and components of our initial fair value allocation of the purchase price paid at closing and in the subsequent Net Working Capital Adjustment consisted of the following:

Purchase price consideration

| Fair value estimates of assets acquired and liabilities assumed Purchase price consideration |  |  |
| :---: | :---: | :---: |
|  |  |  |
| Cash paid for assets acquired | \$ | 23,909 |
| Escrow |  | 2,003 |
| Fair value of earnout |  | 766 |
| Total purchase price | \$ | 26,678 |
|  |  |  |
| Accounts receivable | \$ | 1,560 |
| Inventory |  | 2,577 |
| Prepaid expenses and other current assets |  | 90 |
| Property and equipment |  | 82 |
| Intangible assets |  | 11,451 |
| Goodwill |  | 15,026 |
| Customer deposits |  | $(3,276)$ |
| Accounts payable |  | (816) |
| Accrued expenses |  | (16) |
| Total purchase price | \$ | $\underline{26,678}$ |

Property and equipment were recorded at fair value and primarily consist of computer software and hardware and equipment. Property and equipment will be amortized over their estimated useful lives.

Goodwill is calculated as the excess of the purchase price over the net assets acquired. The goodwill recognized is attributable to growth opportunities and expected synergies. All goodwill is expected to be deductible for income tax purposes.

Intangible assets, consist of two separately identified assets:

- Sunset West customer relationships, which are definite-lived intangible assets with an aggregate fair value of $\$ 10.4$ million. The customer relationships are amortizable and will be amortized over a period of 10 years; and
- The Sunset West trade name, which is definite-lived intangible asset with fair value of $\$ 1.1$ million. The trade name is amortizable and will be amortized over a period of 12 years.
- The total weighted average amortization period for these assets is 10.2 years.

We incurred approximately $\$ 414,000$ in Acquisition-related costs in fiscal 2022. These expenses were included in the "Selling and administrative expenses" line of our fiscal 2022 condensed consolidated statements of operations. Sunset West's results are included in the Domestic Upholstery segment's results beginning with the fiscal 2023 first quarter, which include $\$ 7.9$ million in net sales and $\$ 861,000$ of operating income, including $\$ 282,000$ in intangible amortization expense.

## 4. Accounts Receivable

|  | $\begin{gathered} \text { May 1, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \text { January } 30, \\ 2022 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Gross accounts receivable | \$ | 92,072 | \$ | 83,027 |
| Customer allowances |  | $(6,900)$ |  | $(7,284)$ |
| Allowance for doubtful accounts |  | $(2,150)$ |  | $(2,016)$ |
| Trade accounts receivable | \$ | 83,022 | \$ | 73,727 |

## 5. Inventories

|  | $\begin{gathered} \text { May 1, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \text { January } 30, \\ 2022 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished furniture | \$ | 120,110 | S | 89,066 |
| Furniture in process |  | 2,692 |  | 2,314 |
| Materials and supplies |  | 15,108 |  | 13,179 |
| Inventories at FIFO |  | 137,910 |  | 104,559 |
| Reduction to LIFO basis |  | $(30,229)$ |  | $(29,536)$ |
| Inventories | \$ | 107,681 | \$ | 75,023 |

## 6. Property, Plant and Equipment

|  | Depreciable Lives (In years) | $\begin{gathered} \text { May 1, } \\ \mathbf{2 0 2 2} \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \text { January } 30, \\ 2022 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Buildings and land improvements | 15-30 | \$ | 32,036 | \$ | 32,030 |
| Computer software and hardware | 3-10 |  | 15,743 |  | 15,648 |
| Machinery and equipment | 10 |  | 10,574 |  | 10,390 |
| Leasehold improvements | Term of lease |  | 11,116 |  | 10,984 |
| Furniture and fixtures | 3-10 |  | 5,853 |  | 5,829 |
| Other | 5 |  | 696 |  | 676 |
| Total depreciable property at cost |  |  | 76,018 |  | 75,557 |
| Less accumulated depreciation |  |  | $(50,433)$ |  | $(49,077)$ |
| Total depreciable property, net |  |  | 25,585 |  | 26,480 |
| Land |  |  | 1,077 |  | 1,077 |
| Construction-in-progress |  |  | 946 |  | 501 |
| Property, plant and equipment, net |  | \$ | 27,608 | \$ | $\underline{\text { 28,058 }}$ |

## 7. Cloud Computing Hosting Arrangement

We are in the process of implementing a common Enterprise Resource Planning (ERP) system across all divisions and expect to go-live with this system in our legacy Hooker divisions and Sunset West in the second half of fiscal 2023, with other segments and divisions following thereafter. Based on the provisions of ASU 2018-15, Intangibles - Goodwill and Other - Internal-Use Software, we capitalize implementation costs incurred to develop internal-use software associated with hosting arrangements that are service contracts. These costs are recorded on "Other noncurrent assets" line of our condensed consolidated balance sheets. Amortization expense is expected to commence at system go-live in the second half of fiscal 2023. The capitalized implementation costs at May 1, 2022 and January 30, 2022 were as follows:

|  | Capitalized <br> Implementation Costs |  |
| :--- | ---: | ---: |
|  | $\$ 3,228$ |  |
| Balance at January 30, 2022 | $\$$ | 1,331 |
| Costs capitalized during the period | $\mathbf{4 , 5 5 9}$ |  |

## 8. Fair Value Measurements

Fair value is the price that would be received upon the sale of an asset or paid upon the transfer of a liability (an exit price) in an orderly transaction between market participants on the applicable measurement date. We use a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include:

- Level 1, defined as observable inputs such as quoted prices in active markets for identical assets and liabilities;
- Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and
- Level 3, defined as unobservable inputs for which little or no market data exists, therefore requiring an entity to develop its own assumptions.

As of May 1, 2022 and January 30, 2022, Company-owned life insurance was measured at fair value on a recurring basis based on Level 2 inputs. The fair value of the Company-owned life insurance is determined by inputs that are readily available in public markets or can be derived from information available in publicly quoted markets. Additionally, the fair value of the Company-owned life insurance is marked to market each reporting period and any change in fair value is reflected in income for that period.

Our assets measured at fair value on a recurring basis at May 1, 2022 and January 30, 2022, were as follows:

| Description | Fair value at May 1, 2022 |  |  |  |  |  |  | Fair value at January 30, 2022 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Level 1 | Level 2 |  | Level 3 |  | Total |  | Level 1 | Level 2 |  | Level 3 |  | Total |  |
|  | (In thousands) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assets measured at fair value |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Company-owned life insurance | \$ | \$ | 27,183 | \$ |  | \$ | 27,183 | \$ | \$ | 26,479 | \$ |  | \$ | 26,479 |

## 9. Intangible Assets

During the fiscal 2023 first quarter, we recorded both non-amortizable and amortizable intangible assets as a result of the Acquisition. Details of these new intangible assets, as well as previously recorded intangible assets assigned to our Domestic Upholstery and Home Meridian segments, are shown in the following two tables:

| Non-amortizable Intangible Assets | Segment | January 30, 2022 |  | Acquisition |  | May 1, 2022 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Beginning Balance |  |  |  |  | Value |
| Goodwill - Shenandoah Furniture | Domestic Upholstery | \$ | 490 | \$ | - | \$ | 490 |
| Goodwill - Sunset West | Domestic Upholstery |  | - |  | 15,026 |  | 15,026 |
| Total Goodwill |  | \$ | 490 | \$ | 15,026 | \$ | 15,516 |
|  |  |  |  |  |  |  |  |
| Trademarks and trade names - Home Meridian | Home Meridian |  | 6,650 |  | - |  | 6,650 |
| Trademarks and trade names - Bradington-Young | Domestic Upholstery |  | 861 |  | - |  | 861 |
| Trademarks and trade names - Sam Moore | Domestic Upholstery |  | 396 |  | - |  | 396 |
| Total Trademarks and trade names |  | \$ | 7,907 | \$ | - | \$ | 7,907 |
|  |  |  |  |  |  |  |  |
| Total non-amortizable assets |  | \$ | 8,397 | \$ | 15,026 | \$ | 23,423 |

Our amortizable intangible assets are recorded in our Home Meridian and Domestic Upholstery segments. The carrying amounts and changes therein of those amortizable intangible assets were as follows:

|  | Amortizable Intangible Assets |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Customer Relationships |  | Trademarks |  | Totals |  |
| Balance at January 30, 2022 | \$ | 15,348 |  | 598 | \$ | 15,946 |
| Acquisition |  | 10,401 |  | 1,050 |  | 11,451 |
| Amortization |  | (841) |  | (37) |  | (878) |
| Balance at May 1, 2022 | \$ | $\underline{24,908}$ | \$ | 1,611 | \$ | $\underline{26,519}$ |

For the remainder of fiscal 2023, amortization expense is expected to be approximately $\$ 2.6$ million.

## 10. Leases

We recognized sublease income of $\$ 348,000$ and $\$ 146,000$ in the first quarters of fiscal 2023 and 2022, respectively.
The components of lease cost and supplemental cash flow information for leases in the first quarters of fiscal 2023 and 2022 were:

|  | Thirteen Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | May 1, 2022 |  | May 2, 2021 |  |
| Operating lease cost | \$ | 2,527 | \$ | 2,013 |
| Variable lease cost |  | 55 |  | 44 |
| Short-term lease cost |  | 80 |  | 19 |
| Total operating lease cost | \$ | 2,662 | \$ | 2,076 |
|  |  |  |  |  |
| Operating cash outflows | \$ | 2,829 | \$ | 1,992 |

The right-of-use assets and lease liabilities recorded on our condensed consolidated balance sheets as of May 1, 2022 and January 30 , 2022 were as follows:

|  | May 1, 2022 |  | January 30, 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
| Real estate | \$ | 51,682 | \$ | 50,749 |
| Property and equipment |  | 1,018 |  | 1,105 |
| Total operating leases right-of-use assets | \$ | 52,700 | \$ | 51,854 |
|  |  |  |  |  |
|  |  |  |  |  |
| Current portion of operating lease liabilities | \$ | 7,447 | \$ | 7,471 |
| Long term operating lease liabilities |  | 47,271 |  | 46,570 |
| Total operating lease liabilities | \$ | 54,718 | \$ | $\underline{54,041}$ |

The weighted-average remaining lease term is 8.0 years. We used our incremental borrowing rate which is LIBOR plus $1.5 \%$ at the adoption date. The weighted-average discount rate is $1.91 \%$.

The following table reconciles the undiscounted future lease payments for operating leases to the operating lease liabilities recorded in the condensed consolidated balance sheets on May 1, 2022:

|  | Undiscounted Future Operating Lease Payments |  |
| :---: | :---: | :---: |
| Remainder of 2023 | \$ | 6,457 |
| 2024 |  | 7,792 |
| 2025 |  | 7,793 |
| 2026 |  | 7,737 |
| 2027 |  | 7,390 |
| 2028 and thereafter |  | 21,941 |
| Total lease payments | \$ | 59,110 |
| Less: impact of discounting |  | $(4,392)$ |
| Present value of lease payments | \$ | 54,718 |

As of May 1, 2022, the Company had an additional lease for a showroom in High Point, North Carolina. This lease is expected to commence in the Fall of calendar 2022 with an initial lease term of 10 years and estimated future minimum rental commitments of approximately $\$ 23.7$ million. Since the lease has not yet commenced, the undiscounted amounts are not included in the table above.

## 11. Long-Term Debt

As of May 1, 2022, we had an aggregate $\$ 27.9$ million available under our $\$ 35$ million revolving credit facility (the "Existing Revolver") to fund working capital needs. Standby letters of credit in the aggregate amount of $\$ 7.1$ million, used to collateralize certain insurance arrangements and for imported product purchases, were outstanding under the Existing Revolver as of May 1, 2022. There were no additional borrowings outstanding under the Existing Revolver as of May 1, 2022.

## 12. Earnings Per Share

We refer you to the discussion of Earnings Per Share in Note 2. Summary of Significant Accounting Policies, in the financial statements included in our 2022 Annual Report, for additional information concerning the calculation of earnings per share.

All stock awards are designed to encourage retention and to provide an incentive for increasing shareholder value. We have issued restricted stock awards to non-employee members of the board of directors since 2006 and to certain non-executive employees since 2014. We have issued restricted stock units ("RSUs") to certain senior executives since fiscal 2012 under the Company's Stock Incentive Plan. Each RSU entitles an executive to receive one share of the Company's common stock if the executive remains continuously employed with the Company through the end of a three-year service period. The RSUs may be paid in shares of our common stock, cash or both at the discretion of the Compensation Committee of our board of directors. We have issued Performance-based Restricted Stock Units ("PSUs") to certain senior executives since fiscal 2019 under the Company's Stock Incentive Plan. Each PSU entitles the executive officer to receive one share of our common stock based on the achievement of two specified performance conditions if the executive officer remains continuously employed through the end of the three-year performance period. One target is based on our annual average growth in our EPS over the performance period and the other target is based on EPS growth over the performance period compared to our peers. The payout or settlement of the PSUs will be made in shares of our common stock.

We expect to continue to grant these types of awards annually in the future. The following table sets forth the number of outstanding restricted stock awards and RSUs and PSUs, net of forfeitures and vested shares, as of the fiscal period-end dates indicated:

|  | May 1, 2022 | $\begin{gathered} \text { January } 30, \\ 2022 \end{gathered}$ |
| :---: | :---: | :---: |
| Restricted shares | 129 | 60 |
| RSUs and PSUs | 140 | 78 |
|  | 269 | 138 |

All restricted shares, RSUs and PSUs awarded that have not yet vested are considered when computing diluted earnings per share. The following table sets forth the computation of basic and diluted earnings per share:

|  | Thirteen Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \text { May 2, } \\ 2021 \end{gathered}$ |  |
| Net income | \$ | 3,182 | \$ | 9,443 |
| Less: Unvested participating restricted stock dividends |  | 19 |  | 11 |
| Net earnings allocated to unvested participating restricted stock |  | 25 |  | 49 |
| Earnings available for common shareholders |  | 3,138 |  | 9,383 |
|  |  |  |  |  |
| Weighted average shares outstanding for basic earnings per share |  | 11,866 |  | 11,833 |
| Dilutive effect of unvested restricted stock, RSU and PSU awards |  | 83 |  | 139 |
| Weighted average shares outstanding for diluted earnings per share |  | 11,949 |  | 11,972 |
|  |  |  |  |  |
| Basic earnings per share | \$ | 0.27 | \$ | 0.79 |
|  |  |  |  |  |
| Diluted earnings per share | \$ | 0.26 | \$ | 0.78 |

## 13. Income Taxes

We recorded income tax expense of $\$ 991,000$ for the fiscal 2023 first quarter compared to $\$ 2.8$ million for the comparable prior year quarter. The effective tax rates for the fiscal 2023 and 2022 first quarters were $23.7 \%$ and $22.7 \%$, respectively.

No material and non-routine positions have been identified that are uncertain tax positions.

Tax years ending February 3, 2019 through January 30, 2022 remain subject to examination by federal and state taxing authorities.

## 14. Segment Information

As a public entity, we are required to present disaggregated information by segment using the management approach. The objective of this approach is to allow users of our financial statements to see our business through the eyes of management based upon the way management reviews performance and makes decisions. The management approach requires segment information to be reported based on how management internally evaluates the operating performance of the company's business units or segments. The objective of this approach is to meet the basic principles of segment reporting as outlined in ASC 280 Segments ("ASC 280"), which are to allow the users of our financial statements to:

- better understand our performance;
- better assess our prospects for future net cash flows; and
- make more informed judgments about us as a whole.

We define our segments as those operations our chief operating decision maker ("CODM") regularly reviews to analyze performance and allocate resources. We measure the results of our segments using, among other measures, each segment's net sales, gross profit and operating income, as determined by the information regularly reviewed by the CODM.

For financial reporting purposes, we are organized into three reportable segments and "All Other", which includes the remainder of our businesses:

- Hooker Branded, consisting of the operations of our imported Hooker Casegoods and Hooker Upholstery businesses;
- Home Meridian, a business acquired at the beginning of fiscal 2017, is a stand-alone, mostly autonomous business that serves a different type or class of customer than do our other operating segments and at much lower margins;
- Domestic Upholstery, which includes the domestic upholstery manufacturing operations of Bradington-Young, Sam Moore, Shenandoah Furniture and newly acquired Sunset West; and
- All Other, consisting of H Contract and Lifestyle Brands. Neither of these operating segments were individually reportable; therefore, we combined them in "All Other" in accordance with ASC 280.


## Changes to segment reporting for the fiscal 2023 first quarter

We regularly monitor our reportable segments for changes in facts and circumstances to determine whether changes in the identification or aggregation of operating segments are necessary.

Before the fiscal 2023 first quarter, H Contract's results included sales of seating products sourced from Sam Moore. Due to a change in the way management internally evaluates operating performance, beginning with fiscal 2023 first quarter Sam Moore's results now include sales of seating products formerly included in H Contract's results. Fiscal 2022 results discussed below have been recast to reflect this change. The Hooker Branded and Home Meridian segments are unchanged.

As discussed in Note 3 above, we acquired substantially all the assets of Sunset West on the first day of the 2023 fiscal year. Based on our analysis and the requirements of ASC 280: Segment Reporting, Sunset West's results are included in the Domestic Upholstery segment.

The following table presents segment information for the periods, and as of the dates, indicated. Prior-year information has been recast to reflect the change discussed above.

|  | Thirteen Weeks Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2022 \end{gathered}$ |  | \% Net Sales | $\begin{gathered} \hline \text { May 2, } \\ 2021 \end{gathered}$ |  | \% Net Sales |
|  |  |  |  |  |  |  |
| Hooker Branded | \$ | 42,230 | 28.7\% | \$ | 51,339 | 31.5\% |
| Home Meridian |  | 62,085 | 42.1\% |  | 84,411 | 51.8\% |
| Domestic Upholstery |  | 41,220 | 28.0\% |  | 25,420 | 15.7\% |
| All Other |  | 1,779 | 1.2\% |  | 1,691 | 1.0\% |
| Consolidated | \$ | 147,314 | 100\% | \$ | $\underline{162,861}$ | 100.0\% |
|  |  |  |  |  |  |  |
| Gross Profit |  |  |  |  |  |  |
| Hooker Branded | \$ | 13,240 | 31.4\% | \$ | 17,212 | 33.5\% |
| Home Meridian |  | 6,305 | 10.2\% |  | 10,135 | 12.0\% |
| Domestic Upholstery |  | 9,354 | 22.7\% |  | 5,638 | 22.2\% |
| All Other |  | 560 | 31.5\% |  | 597 | 35.3\% |
| Consolidated | \$ | $\underline{29,459}$ | 20.0\% | \$ | $\underline{33,582}$ | 20.6\% |
|  |  |  |  |  |  |  |
| Operating Income/(Loss) |  |  |  |  |  |  |
| Hooker Branded | \$ | 4,142 | 9.8\% | \$ | 9,442 | 18.4\% |
| Home Meridian |  | $(3,095)$ | -5.0\% |  | 866 | 1.0\% |
| Domestic Upholstery |  | 2,752 | 6.7\% |  | 1,731 | 6.8\% |
| All Other |  | 124 | 7.0\% |  | 204 | 12.1\% |
| Consolidated | \$ | 3,923 | 2.7\% | \$ | $\underline{12,243}$ | 7.5\% |
|  |  |  |  |  |  |  |
| Capital Expenditures |  |  |  |  |  |  |
| Hooker Branded | \$ | 468 |  | \$ | 83 |  |
| Home Meridian |  | 40 |  |  | 1,346 |  |
| Domestic Upholstery |  | 322 |  |  | 759 |  |
| All Other |  | - |  |  | - |  |
| Consolidated | \$ | 830 |  | \$ | 2,188 |  |
|  |  |  |  |  |  |  |
| Depreciation \& Amortization |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Hooker Branded | \$ | 684 |  | \$ | 449 |  |
| Home Meridian |  | 662 |  |  | 501 |  |
| Domestic Upholstery |  | 938 |  |  | 761 |  |
| All Other |  | 3 |  |  | 3 |  |
| Consolidated | \$ | $\underline{2,287}$ |  | \$ | 1,714 |  |


|  | $\begin{gathered} \text { As of May 1, } \\ 2022 \end{gathered}$ |  |  As of January <br>  30, <br> \%Total 2022 |  |  | \%Total <br> Assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Identifiable Assets |  |  | Assets |  |  |  |
| Hooker Branded | \$ | 129,403 | 38.3\% | \$ | 170,968 | 48.8\% |
| Home Meridian |  | 143,872 | 42.5\% |  | 130,890 | 37.4\% |
| Domestic Upholstery |  | 62,306 | 18.7\% |  | 47,232 | 13.5\% |
| All Other |  | 1,548 | 0.5\% |  | 1,126 | 0.3\% |
| Consolidated | \$ | 337,129 | 100\% | \$ | 350,216 | 100\% |
| Consolidated Goodwill and Intangibles |  | 49,942 |  |  | 24,343 |  |
| Total Consolidated Assets | \$ | 387,071 |  | \$ | 374,559 |  |

Sales by product type are as follows:

|  | Net Sales (in thousands) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | May 1, 2022 |  | Thirteen Weeks Ended |  |  | \%Total |
|  |  |  | \%Total |  | 2, 2021 |  |
| Casegoods | \$ | 74,192 | 50\% | \$ | 97,959 | 60\% |
| Upholstery |  | 73,122 | 50\% |  | 64,902 | 40\% |
|  | \$ | 147,314 | 100\% | \$ | 162,861 | 100\% |

## 15. Subsequent Events

## Dividends

On June 1, 2022, our board of directors declared a quarterly cash dividend of $\$ 0.20$ per share which will be paid on June 30,2022 to shareholders of record at June 17, 2022.

## Share Repurchase Authorization

On June 6, 2022, our Board of Directors authorized the repurchase of up to $\$ 20$ million of the Company's common shares. The authorization does not obligate us to acquire a specific number of shares during any period and does not have an expiration date, but it may be modified, suspended, or discontinued at any time at the discretion of our Board of Directors. Repurchases may be made from time to time in the open market, or through privately negotiated transactions or otherwise, in compliance with applicable laws, rules and regulations, and subject to our cash requirements for other purposes, compliance with the covenants under the loan agreement for our revolving credit facility and other factors we deem relevant.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

All references to the "Company," "we," "us" and "our" in this document refer to Hooker Furnishings Corporation and its consolidated subsidiaries, unless specifically referring to segment information. References to the "Acquisition" refer to the recently completed acquisition of substantially all of the assets of Sunset West on January 31, 2022.

## Forward-Looking Statements

Certain statements made in this report, including statements under Item 2. "Management's Discussion and Analysis of Financial Condition and Results of Operations" and in the notes to the consolidated financial statements included in this report, are not based on historical facts, but are forward-looking statements. These statements reflect our reasonable judgment with respect to future events and typically can be identified by the use of forward-looking terminology such as "believes," "expects," "projects," "intends," "plans," "may," "will," "should," "would," "could" or "anticipates," or the negatives thereof, or other variations thereof, or comparable terminology, or by discussions of strategy. Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Those risks and uncertainties include but are not limited to:

- risks associated with our reliance on offshore sourcing and the cost of imported goods, including fluctuation in the prices of purchased finished goods, customs issues, freight costs, including the price and availability of shipping containers, ocean vessels, ocean and domestic trucking, and warehousing costs and the risk that a disruption in our offshore suppliers or the transportation and handling industries, including labor stoppages, strikes, or slowdowns, could adversely affect our ability to timely fill customer orders;
- the effect and consequences of the coronavirus (COVID-19) pandemic or future pandemics on a wide range of matters including but not limited to U.S. and local economies; our business operations and continuity; the health and productivity of our employees; and the impact on our global supply chain, inflation, the retail environment and our customer base;
- general economic or business conditions, both domestically and internationally, and instability in the financial and credit markets, including their potential impact on our (i) sales and operating costs and access to financing or (ii) customers and suppliers and their ability to obtain financing or generate the cash necessary to conduct their respective businesses;
- adverse political acts or developments in, or affecting, the international markets from which we import products, including duties or tariffs imposed on those products by foreign governments or the U.S. government, such as the prior U.S. administration's imposition of a $25 \%$ tariff on certain goods imported into the United States from China including almost all furniture and furniture components manufactured in China, which is still in effect, with the potential for additional or increased tariffs in the future;
- risks associated with domestic manufacturing operations, including fluctuations in capacity utilization and the prices and availability of key raw materials, as well as changes in transportation, warehousing and domestic labor costs, availability of skilled labor, and environmental compliance and remediation costs;
- the risks related to the recent Sunset West Acquisition including integration costs, maintaining Sunset West's existing customer relationships, the loss of key employees from Sunset West, the disruption of ongoing businesses or inconsistencies in standards, controls, procedures and policies across the business which could adversely affect our internal control or information systems and the costs of bringing them into compliance and failure to realize benefits anticipated from the Acquisition;
- changes in U.S. and foreign government regulations and in the political, social and economic climates of the countries from which we source our products;
- difficulties in forecasting demand for our imported products;
- risks associated with product defects, including higher than expected costs associated with product quality and safety, and regulatory compliance costs related to the sale of consumer products and costs related to defective or non-compliant products, including product liability claims and costs to recall defective products and the adverse effects of negative media coverage;
- disruptions and damage (including those due to weather) affecting our Virginia, Georgia, or North Carolina warehouses, our Virginia or North Carolina administrative facilities, our North Carolina and Las Vegas showrooms or our representative offices or warehouses in Vietnam and China;
- risks associated with our newly leased warehouse space in Georgia including information systems, access to warehouse labor and the inability to realize anticipated cost savings;
- the risks specifically related to the concentrations of a material part of our sales and accounts receivable in only a few customers, including the loss of several large customers through business consolidations, failures or other reasons, or the loss of significant sales programs with major customers;
- our inability to collect amounts owed to us or significant delays in collecting such amounts;
- the interruption, inadequacy, security breaches or integration failure of our information systems or information technology infrastructure, related service providers or the internet or other related issues including unauthorized disclosures of confidential information or inadequate levels of cyber-insurance or risks not covered by cyber- insurance;
- the direct and indirect costs and time spent by our associates associated with the implementation of our Enterprise Resource Planning system (ERP), including costs resulting from unanticipated disruptions to our business;
- achieving and managing growth and change, and the risks associated with new business lines, acquisitions, including the selection of suitable acquisition targets, restructurings, strategic alliances and international operations;
- the impairment of our long-lived assets, which can result in reduced earnings and net worth;
- capital requirements and costs;
- risks associated with distribution through third-party retailers, such as non-binding dealership arrangements;
- the cost and difficulty of marketing and selling our products in foreign markets;
- changes in domestic and international monetary policies and fluctuations in foreign currency exchange rates affecting the price of our imported products and raw materials;
- the cyclical nature of the furniture industry, which is particularly sensitive to changes in consumer confidence, the amount of consumers' income available for discretionary purchases, and the availability and terms of consumer credit;
- price competition in the furniture industry;
- competition from non-traditional outlets, such as internet and catalog retailers; and
- changes in consumer preferences, including increased demand for lower-quality, lower-priced furniture.

Our forward-looking statements could be wrong considering these and other risks, uncertainties and assumptions. The future events, developments or results described in this report could turn out to be materially different. Any forward-looking statement we make speaks only as of the date of that statement, and we undertake no obligation, except as required by law, to update any forward-looking statements whether as a result of new information, future events or otherwise and you should not expect us to do so.

Also, our business is subject to significant risks and uncertainties any of which can adversely affect our business, results of operations, financial condition or future prospects. For a discussion of risks and uncertainties that we face, see the Forward-Looking Statements detailed above and Item 1A, "Risk Factors" in our 2022 Annual Report.

Investors should also be aware that while we occasionally communicate with securities analysts and others, it is against our policy to selectively disclose to them any material nonpublic information or other confidential commercial information. Accordingly, investors should not assume that we agree with any projection, forecast or report issued by any analyst regardless of the content of the statement or report, as we have a policy against confirming information issued by others.

## Quarterly Reporting

This quarterly report on Form 10-Q includes our unaudited condensed consolidated financial statements for the 2023 fiscal year thirteen-week period (also referred to as "three months," "three-month period," "quarter," "first quarter" or "quarterly period") that began January 31, 2022 and ended May 1, 2022. This report discusses our results of operations for this period compared to the 2022 fiscal year thirteen-week period that began February 1, 2021 and ended May 2, 2021; and our financial condition as of May 1, 2022 compared to January 30, 2022.

References in this report to:

- the 2023 fiscal year and comparable terminology mean the fiscal year that began January 31, 2022 and will end January 29, 2023; and
- the 2022 fiscal year and comparable terminology mean the fiscal year that began February 1, 2021 and ended January 30, 2022.

Dollar amounts presented in the tables below are in thousands except for per share data.
The following discussion should be read in conjunction with the condensed consolidated financial statements, including the related notes, contained elsewhere in this quarterly report. We also encourage users of this report to familiarize themselves with all of our recent public filings made with the SEC, especially our 2022 Annual Report. Our 2022 Annual Report contains critical information regarding known risks and uncertainties that we face, critical accounting policies and information on commitments and contractual obligations that are not reflected in our condensed consolidated financial statements, as well as a more thorough and detailed discussion of our corporate strategy and new business initiatives.

Our 2022 Annual Report and other public filings made with the SEC are available, without charge, at www.sec.gov and at http://investors.hookerfurnishings.com.

## Overview

Hooker Furnishings Corporation, incorporated in Virginia in 1924, is a designer, marketer and importer of casegoods (wooden and metal furniture), leather furniture, and fabric-upholstered furniture for the residential, hospitality and contract markets. We also domestically manufacture premium residential custom leather, custom fabric-upholstered furniture and outdoor furniture. We believe that consumer tastes and channels in which they shop for furniture are evolving at a rapid pace and we continue to change to meet these demands.

## Changes to segment reporting for the fiscal 2023 first quarter

We regularly monitor our reportable segments for changes in facts and circumstances to determine whether changes in the identification or aggregation of operating segments are necessary.

Before the fiscal 2023 first quarter, H Contract's results included sales of seating products sourced from Sam Moore. Due to a change in the way management internally evaluates operating performance, beginning with fiscal 2023 first quarter Sam Moore's results now include sales of seating products formerly included in H Contract's results. Fiscal 2022 results discussed below have been recast to reflect this change. The Hooker Branded and Home Meridian segments are unchanged.

As discussed in Note 3 above, we acquired substantially all the assets of Sunset West on the first day of the 2023 fiscal year. Based on our analysis and the requirements of ASC 280: Segment Reporting, Sunset West's results are included in the Domestic Upholstery segment.

## Orders and Backlog

In the discussion below and herein we reference changes in sales orders or "orders" and sales order backlog (unshipped orders at a point in time) or "backlog" over and compared to certain periods of time and changes discussed are in sales dollars and not units of inventory, unless stated otherwise. We believe orders are generally good current indicators of sales momentum and business conditions. If the items ordered are in stock and the customer has requested immediate delivery, we generally ship products in about seven days or less from receipt of order; however, orders may be shipped later if they are out of stock or there are production or shipping delays or the customer has requested the order to be shipped at a later date. It is our policy and industry practice to allow order cancellation for casegoods up to the time of shipment or, in the case of container direct orders, up until the time the container is booked with the ocean freight carrier; therefore, customer orders for casegoods are not firm. However, domestically produced upholstered products are predominantly custom-built and consequently, cannot be cancelled once the leather or fabric has been cut. Additionally, our hospitality products are highly customized and are generally not cancellable.

For the Hooker Branded and Domestic Upholstery segments and All Other, we generally consider backlogs to be one helpful indicator of sales for the upcoming 30 -day period, but because of our relatively quick delivery and our cancellation policies, we do not consider order backlogs to be a reliable indicator of expected long-term sales. We generally consider the Home Meridian segment's backlog to be one helpful indicator of that segment's sales for the upcoming 90 -day period. Due to (i) Home Meridian's sales volume, (ii) the average sales order sizes of its mass, and mega account channels of distribution, (iii) the proprietary nature of many of its products and (iv) the project nature of its hospitality business, for which average order sizes tend to be larger and consequently, its order backlog tends to be larger. There are exceptions to the general predictive nature of our orders and backlogs noted in this paragraph due to current demand and supply chain challenges related to the COVID-19 pandemic. They are discussed in greater detail below and are essential to understanding our prospects.

We are very encouraged by the current levels of orders and backlogs; however, due to the current supply chain issues including the lack and cost of shipping containers and vessel space and limited overseas vendor capacity, orders are not converting to shipments as quickly as would be expected compared to the pre-pandemic environment and we expect that to continue at some level through at least the fiscal 2023 second quarter. The logistics challenges and production delays caused by Covid-related factory shutdowns in the second half of 2022 have slowed order fulfillment into the first quarter of fiscal 2023.

At May 1, 2022, our backlog of unshipped orders was as follows:

|  |  |  |  | $\begin{aligned} & \text { acklog } \\ & \text { in 000s) } \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reporting Segment |  | 2022 |  | 0,2022 |  | 2021 |
| Hooker Branded | \$ | 76,562 | \$ | 68,925 | \$ | 41,007 |
| Home Meridian |  | 120,844 |  | 167,968 |  | 191,767 |
| Domestic Upholstery |  | 79,018 |  | 67,068 |  | 43,985 |
| All Other |  | 6,153 |  | 6,148 |  | 3,704 |
|  |  |  |  |  |  |  |
| Consolidated | \$ | 282,577 | \$ | 310,109 | \$ | 280,463 |

At the end of fiscal 2023 first quarter, order backlog decreased by $\$ 27.5$ million or $8.9 \%$ as compared to the fiscal 2022 year-end and increased by $\$ 2.1$ million or $0.8 \%$ as compared to the prior year first quarter end. Order backlog increases in the Hooker Branded and Domestic Upholstery segments were due to continued supply chain disruptions and production delays. Order backlog decreased in the Home Meridian segment due to our exit from the Clubs channel and adjustments to programmed orders by large customers.

## Executive Summary-Results of Operations

Consolidated net sales for the fiscal 2023 first quarter decreased by $\$ 15.5$ million, or $9.5 \%$, as compared to the prior year quarter due to decreased net sales in the Home Meridian and Hooker Branded segments, partially offset by strong sales in the Domestic Upholstery segment and the addition of Sunset West results therein. Consolidated gross profit and margin decreased due to decreases in the Home Meridian and Hooker Branded segments, partially offset by increased gross profit and margin in the Domestic Upholstery segment. Consolidated operating income was $\$ 3.9$ million or $2.7 \%$ of net sales as compared to a $\$ 12.2$ million or $7.5 \%$ of net sales in the prior year period. Consolidated net income was $\$ 3.2$ million or $\$ 0.26$ per diluted share for the fiscal 2023 first quarter, as compared to $\$ 9.4$ million or $\$ 0.78$ per diluted share in the prior year quarter.

Our fiscal 2023 first quarter performance is discussed in greater detail below under "Review" and "Results of Operations."

## Review

Despite continued supply chain disruptions, inventory availability challenges, rising inflation and volatile interest rates, we are pleased to have started fiscal 2023 with very strong order backlogs, a leaner product portfolio as we began exiting the unprofitable Clubs channel and RTA category in the prior fiscal year, and the acquisition of Sunset West, which enables us to immediately gain market share in the growing outdoor furniture category. Consolidated net sales and profitability decreased as compared to the prior year quarter but were better than management's expectations given current economic conditions.

The Hooker Branded segment's net sales decreased by $\$ 9.1$ million, or $17.7 \%$, as compared to the prior year period, due to inventory unavailability. The unexpected COVID-related lockdown at our suppliers in Vietnam last summer and their slow re-openings caused low inventory receipts in our U.S. warehouses in the second half of fiscal 2022 and the fiscal 2023 first quarter. At the end of the first quarter, inventory levels had more than doubled as compared to fiscal 2022 year-end and a record amount of inventory was in transit from Asia, the majority of which we have orders for and expect to ship in the second and third quarters of fiscal 2023. Additionally, a large percentage of these shipments carry the price increases we implemented in July 2021 to mitigate excess freight costs and product inflation and a significant portion also carry the price increases implemented in January 2022 to address additional freight and product inflation. This segment reported $\$ 4.1$ million operating income and a $9.8 \%$ operating margin. Incoming orders decreased by $12.9 \%$ as compared to prior year quarter when business dramatically rebounded and the demand for home furnishings was exceptionally strong. However, quarter-end backlog was $11 \%$ higher than at fiscal 2022 year-end and $87 \%$ higher than the end of the fiscal 2021 first quarter end and has remained at historical highs.

The Home Meridian segment's net sales decreased by $\$ 22.3$ million, or $26.4 \%$, as compared to the prior year period. Sales with major furniture chains and mass merchants decreased due to continued lower direct container sales impacted by the temporary COVID lockdown and slow re-opening in Vietnam and Malaysia and the difficulties in securing shipping containers and vessel space. About $30 \%$ of the sales decrease was due to our exit of the unprofitable Clubs channel. E-commerce sales decreased substantially due largely to decreased demand because of price increases in response to excess freight costs and inventory unavailability. These decreases were partially offset by the launch of the Pulaski Upholstery division which is targeted at medium price points not currently serviced by other divisions, sales under a 2020 licensing arrangement with Scott Brothers Global which had been delayed by pandemic-related disruptions in vendor factories in Asia and container and ocean vessel space shortages driven by the demand surge after the height of the initial Covid crisis, and a small sales increase in the hospitality business. Most shipments carried price increases and freight surcharges, which helped offset the impact of higher freight costs, however, profitability was negatively impacted by higher than expected demurrage expense and transition and start-up costs at the new Georgia warehouse. In addition, we are experiencing labor shortages and higher than expected training costs at the Georgia warehouse. Due to these factors, this segment reported an operating loss, which while disappointing, was in line with our expectations for the quarter. Backlog at quarter-end was about $50 \%$ higher as compared to pre-pandemic levels in early 2020.

The Domestic Upholstery segment's net sales increased by $\$ 15.8$ million, or $62.2 \%$, as compared to the prior year quarter due to organic sales growth at Bradington Young, Sam Moore and Shenandoah, as well as the addition of Sunset West sales. However, material cost inflation for nearly all raw materials and higher freight surcharges on these materials increased product costs for three divisions and partially offset the gains from increased sales. A large portion of shipments carried the price increases we implemented in July of 2021 to offset inflation on raw material costs. We began to recognize the benefits as the segment reported operating income higher than prior year quarter even without the current year addition of Sunset West's income. Other manufacturing constraints adversely impacted our profitability including the domestic driver and truck shortage which adversely impacted the delivery of raw materials for production and the delivery of our finished products, and varying degrees of raw material shortages. Incoming orders decreased by $5.4 \%$ as compared to the prior year quarter due to current lead times and historically high backlogs. At the end of fiscal 2023 first quarter, backlog was $18 \%$ higher than at fiscal 2022 year-end and $80 \%$ higher than the fiscal 2022 first quarter end.

Cash and cash equivalents stood at $\$ 10.1$ million at fiscal 2023 first quarter-end, down $\$ 59.3$ million as compared to the balance at the fiscal 2022 yearend due to $\$ 30.1$ million increase in inventory and $\$ 26$ million spent for the Acquisition. At quarter-end, inventories stood at $\$ 107.7$ million and included a record $\$ 40$ million in transit to our domestic warehouses. We also paid $\$ 2.4$ million in cash dividends to our shareholders. In addition to our cash balance, we had an aggregate of $\$ 27.9$ million available under our existing revolver to fund working capital needs at quarter-end. We believe we have the financial resources to fund our business operations for the foreseeable future, including weathering an extended impact of COVID-19 pandemic as well as the logistics issues, cost increases and production capacity constraints which are currently impacting our industry.

## Results of Operations

The following table sets forth the percentage relationship to net sales of certain items included in the condensed consolidated statements of income included in this report.

|  | Thirteen Weeks Ended |  |  |
| :--- | :---: | :---: | :---: |
|  | May 1, <br> $\mathbf{2 0 2 2}$ | May 2, <br> 2021 |  |
| Net sales | $\mathbf{1 0 0} \%$ | $100 \%$ |  |
| Cost of sales | $\mathbf{8 0 . 0}$ | 79.4 |  |
| Gross profit | $\mathbf{2 0 . 0}$ | 20.6 |  |
| Selling and administrative expenses | $\mathbf{1 6 . 7}$ | 12.7 |  |
| Intangible asset amortization | $\mathbf{0 . 6}$ | 0.4 |  |
| Operating income | $\mathbf{2 . 7}$ | 7.5 |  |
| Other income, net | $\mathbf{0 . 2}$ | - |  |
| Income before income taxes | $\mathbf{2 . 9}$ | 7.5 |  |
| Income tax expense | $\mathbf{0 . 9}$ | 1.7 |  |
| Net income | $\mathbf{2 . 2}$ | 5.8 |  |

## Fiscal 2023 First Quarter Compared to Fiscal 2022 First Quarter


*Sunset West is excluded from Domestic Upholstery in the Unit Volume and ASP portions of the table above since it was not a part of our fiscal 2022 first quarter results. Consequently, we believe including their fiscal 2023 first quarter results would skew Domestic Upholstery results and reduce the usefulness of those portions of the table.

Consolidated net sales decreased in the fiscal 2023 first quarter due to sales declines in the Home Meridian and Hooker Branded segments, partially offset by increased net sales in the Domestic Upholstery segment.

- The Hooker Branded segment's net sales decreased in the fiscal 2023 first quarter compared to the prior year quarter. The prior year quarter's sales were up nearly $90 \%$ as compared to the fiscal 2021 first quarter due to a demand surge after the initial COVID crisis. Fiscal 2023 first quarter sales decreased due to inventory unavailability at the Hooker Casegoods division. The temporary factory shutdown in Vietnam during the summer of last year resulted in low inventory receipts in the second half of fiscal 2022 and this quarter. The decrease was partially offset by increased net sales at Hooker Upholstery due to quicker inventory turns at this division. ASP increased due to a large percentage of shipments carrying price increases we implemented last year in response to higher freight costs and product cost inflation. However, it was not sufficient to offset the sales decreases driven by significant volume loss.
- The Home Meridian segment's net sales decreased in the fiscal 2023 first quarter compared to the prior year quarter. The prior year quarter's sales were up nearly $50 \%$ as compared to the fiscal 2021 first quarter due to a demand surge after the initial COVID crisis. Fiscal 2023 first quarter sales decreased primarily due to lower sales in the major furniture chains and mass merchant channels due to continued supply chain disruptions, the exit of the unprofitable Clubs channel, as well as lower sales in the e-commerce channel, partially offset by the addition of Pulaski Upholstery division. ASP increased in all divisions partially mitigating higher freight costs; however, the increases were not sufficient to cover the volume loss.
- The Domestic Upholstery segment's net sales increased significantly in the fiscal 2023 first quarter due to strong sales at Bradington Young, Sam Moore and Shenandoah as well as the addition of Sunset West's sales. Both Bradington Young and Sam Moore net sales increased by over $30 \%$ while Shenandoah sales increased by $25 \%$. ASP increased at three divisions as a large portion of products sold carried price increases we implemented last year in response to the inflation of raw material costs. Additionally, prior-year sales were negatively affected by a foam shortage which is no longer a significant issue.
- All Other's net sales increased in the fiscal 2023 first quarter due to increased unit volume at H Contract, as this division is gradually recovering from the impact of reduced capital spending by the senior living industry during the COVID pandemic.

|  | Gross Profit and Margin Thirteen Weeks Ended |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2022 \end{gathered}$ |  | \% Net Sales | $\begin{gathered} \hline \text { May 2, } \\ 2021 \end{gathered}$ |  | \% Net Sales | \$ Change |  | \% Change |
|  |  |  |  |  |  |  |  |  |  |
| Hooker Branded | \$ | 13,240 | 31.4\% | \$ | 17,212 | 33.5\% | \$ | $(3,972)$ | -23.1\% |
| Home Meridian |  | 6,305 | 10.2\% |  | 10,135 | 12.0\% |  | $(3,830)$ | -37.8\% |
| Domestic Upholstery |  | 9,354 | 22.7\% |  | 5,638 | 22.2\% |  | 3,716 | 65.9\% |
| All Other |  | 560 | 31.5\% |  | 597 | 35.3\% |  | (37) | -6.2\% |
| Consolidated | \$ | 29,459 | 20.0\% | \$ | 33,582 | 20.6\% | \$ | $(4,123)$ | -12.3\% |

Consolidated gross profit and margin both decreased in the fiscal 2023 first quarter as compared to the prior year quarter.

- The Hooker Branded segment's gross profit and margin both decreased in the fiscal 2023 first quarter due to decreased net sales, higher warehousing labor costs due to increased headcounts and wage levels, and higher demurrage and drayage expenses due to continued supply chain interruptions.
- The Home Meridian segment's gross profit and margin decreased in the fiscal 2023 first quarter due to sales volume loss, transition and startup costs at the new Georgia warehouse, higher warehousing labor costs, and higher demurrage expenses due to supply chain disruptions which have adversely impacted product flow to our warehouses. Ocean freight costs still negatively impacted margin in this segment but improved as compared to prior year quarter.
- The Domestic Upholstery segment's gross profit and margin increased in the fiscal 2023 first quarter due to the addition of Sunset West and increased gross profit at the other three divisions driven by increased net sales. The increases were partially offset by increased material costs which were higher at the three divisions. Direct labor improved due to production efficiencies at Sam Moore. Additionally, prior-year gross profit was negatively affected by production inefficiencies from a foam shortage which is no longer a significant issue.

|  | $\begin{gathered} \hline \text { May 1, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \hline \text { May 2, } \\ 2021 \end{gathered}$ |  |  | \% Net Sales | \$ Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% Net Sales |  |  |  |  |  |  |
| Hooker Branded | \$ | 9,098 | 21.5\% | \$ | 7,771 | 15.1\% | \$ | 1,327 | 17.1\% |
| Home Meridian |  | 9,066 | 14.6\% |  | 8,936 | 10.6\% |  | 130 | 1.5\% |
| Domestic Upholstery |  | 6,058 | 14.7\% |  | 3,643 | 14.3\% |  | 2,415 | 66.3\% |
| All Other |  | 436 | 24.5\% |  | 393 | 23.2\% |  | 43 | 10.9\% |
| Consolidated | \$ | 24,658 | 16.7\% | \$ | 20,743 | 12.7\% | \$ | 3,915 | 18.9\% |

Consolidated selling and administrative ("S\&A") expenses increased in absolute terms and as a percentage of net sales in the fiscal 2023 first quarter.

- The Hooker Branded segment's S\&A expenses increased in absolute terms and as a percentage of net sales in the fiscal 2023 first quarter driven by increased salaries and wages due to increased head count and salary inflation, higher bonus accruals due to the reversal of unearned executive bonuses in the prior year period, and higher showroom, sample and travel expenses due to the postponement of High Point Furniture Market in the prior year period. These increases were partially offset by lower selling costs on decreased net sales. S\&A expenses increased as a percentage of net sales in the fiscal 2023 first quarter also due to decreased net sales.
- The Home Meridian segment's S\&A expenses increased slightly in absolute terms in the fiscal 2023 first quarter due to bonus accruals on better-than-expected performance, higher depreciation expenses on additions of property and equipment at the new Georgia warehouse, and higher showroom, travel and advertising supply expenses due to the postponement of High Point Furniture Market in the prior year period. The increases were nearly offset by lower salaries and wages due to personnel changes and lower selling costs on decreased sales. S\&A expenses increased as a percentage of net sales due principally to decreased net sales.
- The Domestic Upholstery segment's S\&A expenses increased in absolute terms and stayed essentially flat as a percentage of net sales in the fiscal 2023 first quarter. The increases were attributable to the addition of Sunset West's S\&A expenses, as well as higher selling costs on increased net sales and higher salaries and wages at Bradington Young, Sam Moore and Shenandoah.
- All Other S\&A expenses increased slightly in absolute terms and as a percentage of net sales in the fiscal 2023 first quarter due to increased selling costs and higher travel expenses.


Intangible asset amortization expense was higher in fiscal 2023 first quarter due to Acquisition-related amortization expense.

|  | Operating Profit/(Loss) and Margin Thirteen Weeks Ended |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2022 \end{gathered}$ |  | \% Net Sales | $\begin{gathered} \hline \text { May 2, } \\ 2021 \end{gathered}$ |  | \% Net Sales | \$ Change |  | \% Change |
|  |  |  |  |  |  |  |  |  |  |
| Hooker Branded | \$ | 4,142 | 9.8\% | \$ | 9,442 | 18.4\% | \$ | $(5,300)$ | -56.1\% |
| Home Meridian |  | $(3,095)$ | -5.0\% |  | 866 | 1.0\% |  | $(3,961)$ | -457.4\% |
| Domestic Upholstery |  | 2,752 | 6.7\% |  | 1,731 | 6.8\% |  | 1,021 | 59.0\% |
| All Other |  | 124 | 7.0\% |  | 204 | 12.1\% |  | (80) | -39.2\% |
| Consolidated | \$ | 3,923 | 2.7\% | \$ | 12,243 | 7.5\% | \$ | $(8,320)$ | -68.0\% |

Operating profit and margin decreased as compared to the prior year quarter due to the factors discussed above. Sunset West operating profit of $\$ 861,000$, net of $\$ 282,000$ in intangible asset amortization expense on Acquisition-related intangibles, is included in the Domestic Upholstery segment's results.

|  | Interest Expense, net Thirteen Weeks Ended |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \hline \text { May 2, } \\ 2021 \end{gathered}$ |  |  | \% Net Sales | \$ Change |  | \% Change |
|  | \% Net Sales |  |  |  |  |  |  |  |  |
| Consolidated interest expense, net | \$ | 28 | 0.0\% | \$ | 31 | 0.0\% | \$ | (3) | -9.7\% |

Consolidated interest expense consisted of fees on the revolving credit facility in both periods.

|  | Income taxes <br> Thirteen Weeks Ended |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2022 \end{gathered}$ |  | \% Net Sales | $\begin{gathered} \hline \text { May 2, } \\ 2021 \end{gathered}$ |  | \% Net Sales | \$ Change |  | \% Change |
|  |  |  |  |  |  |  |  |  |  |
| Consolidated income tax expense | \$ | 991 | 0.7\% | \$ | 2,773 | 1.7\% | \$ | (1,782) | -64.3\% |
|  |  |  |  |  |  |  |  |  |  |
| Effective Tax Rate |  | 23.7\% |  |  | 22.7 |  |  |  |  |

We recorded income tax expense of $\$ 991,000$ for the fiscal 2023 first quarter compared to $\$ 2.8$ million for the comparable prior year quarter. The effective tax rates for the fiscal 2023 and 2022 first quarters were $23.7 \%$ and $22.7 \%$, respectively.

| Consolidated Net Income | Net Income <br> Thirteen Weeks Ended |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2022 \end{gathered}$ |  | \% Net Sales | $\begin{gathered} \hline \text { May } 2, \\ 2021 \end{gathered}$ |  | \% Net Sales | \$ Change |  | \% Change |
|  |  |  |  |  |  |  |  |  |  |
|  | \$ | 3,182 | 2.2\% | \$ | 9,443 | 5.8\% | \$ | $(6,261)$ | -66.3\% |
|  |  |  |  |  |  |  |  |  |  |
| Diluted earnings per share | \$ | 0.26 |  | \$ | 0.78 |  |  |  |  |

## COVID-19

We continue to monitor information on COVID-19 from the CDC and believe we are adhering to their recommendations regarding the health and safety of our personnel. To address the potential human impact of the virus, many of our administrative staff continue to telecommute for at least part of the work week. For those administrative staff not telecommuting and our warehouse and domestic manufacturing employees, we have stepped-up facility cleaning at each location. Testing, treatment, and vaccinations for COVID-19 are covered $100 \%$ under our medical plan and counseling is available through our employee assistance plan to assist employees with financial, mental and emotional stress related to the virus and other issues.

As vaccination rates have increased and infection rates have stabilized and started to decline, more administrative staff are returning to the office for at least partial workweeks. Domestic travel and limited international travel have resumed and we have adjusted social distancing and masking protocols to the current public health guidelines

## Outlook

We are seeing a leveling off of demand, with order rates down from the dramatic but unsustainable levels we experienced in the last 18 months. Upon receipt of the inventory currently in transit from Asia, we expect to be in a near-optimum shipping position throughout the fiscal second quarter and believe we will see the full benefit of Asian production levels being at $100 \%$ capacity. With a record $\$ 40$ million of inventory in transit to our warehouses, our cash levels have dropped temporarily which necessitated the draw on our revolving credit facility discussed below. A very high percentage of the inventory in transit is sold, so we expect to quickly convert the inventory to shipments and expect our cash balances to begin to improve by the end of the fiscal 2023 second quarter.

We are monitoring inflationary pressures in the economy, including higher interest rates, and believe those are currently affecting consumers more at the lower price points than at the upper medium and upper price points. On the import side of our business, we continue to experience near-record ocean freight rates and a strained global supply chain including scarcity of ocean vessel space, port congestion and a strained domestic transportation system. On the domestic side, we continue to see inflation in and scarcity of many raw materials and a strained domestic transportation system. We continue to manage these issues with surcharges, selective price increases where possible, and the resourcing of raw materials when and where possible.

These current headwinds, including the persistent supply chain issues that have plagued the post-COVID crisis recovery, belie many reasons for optimism, including the housing market, strong levels of employment and having multiple generational segments of the US population in prime household formation and furniture purchasing years. We believe our variable cost business model will allow us to adjust to changing economic conditions, and we continue to focus on multiple strategic initiatives to spur organic growth and increase market share. These initiatives include our recent entry into the outdoor furniture market with the purchase of Sunset West, expanding our reach into the interior design market, Home Meridian's launch of the Pulaski Upholstery division (targeted at medium price points not currently serviced by other divisions), and HMI's focus on growth in profitable channels of distribution.

## Financial Condition, Liquidity and Capital Resources

## Cash Flows - Operating, Investing and Financing Activities

|  | Thirteen Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { May 1, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \text { May 2, } \\ 2021 \end{gathered}$ |  |
| Net cash (used in)/provided by operating activities | \$ | $(\mathbf{3 0 , 0 1 8})$ | \$ | 238 |
| Net cash used in investing activities |  | $(26,860)$ |  | $(2,343)$ |
| Cash used in financing activities |  | $(2,388)$ |  | $(2,140)$ |
| Net decrease in cash and cash equivalents | \$ | $(59,266)$ | \$ | $\stackrel{(4,245)}{ }$ |

During the three months ended May 1, 2022, we used a portion of the existing cash and cash equivalents on hand to build up inventory levels, fund the Acquisition, pay $\$ 2.4$ million in cash dividends, $\$ 830,000$ capital expenditures to enhance our business systems and facilities, and $\$ 118,000$ in life insurance premiums on Company-owned life insurance policies.

In comparison, during the three months ended May 2, 2021, we used a portion of the existing cash and cash equivalent on hand to pay $\$ 2.2$ million of capital expenditures to enhance our business systems and facilities, $\$ 2.1$ million in cash dividends, and $\$ 155,000$ in life insurance premiums on Company-owned life insurance policies.

## Liquidity,Financial Resources and Capital Expenditures

Our financial resources include:

- available cash and cash equivalents, which are highly dependent on incoming order rates and our operating performance;
- expected cash flow from operations;
- available lines of credit; and
- cash surrender value of Company-owned life insurance.

We believe these resources are sufficient to meet our business requirements and the payment of dividends through fiscal 2023 and for the foreseeable future, including expected capital expenditures and working capital needs.

## Loan Agreements and Revolving Credit Facility

We currently have one $\$ 35$ million revolving credit facility (the "Existing Revolver") with Bank of America, N. A. ("BofA"), which we entered into on January 27, 2021. The credit facility is based on successive past amendments to previous BofA banking agreements which are collectively referred to as the "Previous Agreements." Details of our Existing Revolver are outlined below:

- The facility is available between January 27, 2021 and February 1,2026 or such earlier date as the availability may terminate or such later date as BofA may from time to time in its sole discretion designate in any extension notice;
- During the availability period, BofA will provide a line of credit to the maximum amount of the Existing Revolver;
- The initial amount of the Existing Revolver is $\$ 35$ million;
- The sublimit of the facility available for the issuance of letters of credit was increased to $\$ 10$ million;
- The actual daily amount of undrawn letters of credit is subject to a quarterly fee equal to a per annum rate of $1 \%$;
- We may, on a one-time basis, request an increase in the Existing Revolver by an amount not to exceed $\$ 30$ million at BofA's discretion; and
- Any amounts outstanding under the Existing Revolver bear interest at a rate, equal to the then current LIBOR monthly rate (adjusted periodically) plus $1.00 \%$. We must also pay a quarterly unused commitment fee at a rate of $0.15 \%$ determined by the actual daily amount of credit outstanding during the applicable quarter.

The loan covenants agreed to under the Previous Agreements continue to apply to us. They include customary representations and warranties and require us to comply with customary covenants, including, among other things, the following financial covenants:

- Maintain a ratio of funded debt to EBITDA not exceeding 2.00:1.00;
- A basic fixed charge coverage ratio of at least 1.25:1.00; and
- Limit capital expenditures to no more than $\$ 15.0$ million during any fiscal year.

They also limit our right to incur other indebtedness, make certain investments and create liens upon our assets, subject to certain exceptions, among other restrictions. They do not restrict our ability to pay cash dividends on, or repurchase shares of our common stock, subject to our compliance with the financial covenants discussed above, if we are not otherwise in default under the agreements.

We were in compliance with each of these financial covenants at May 1, 2022 and expect to remain in compliance with existing covenants for the foreseeable future. We believe we have the financial resources to fund our business operations, including weathering the logistics issues, cost increases and production capacity constraints which are currently impacting our industry.

As of May 1, 2022, we had $\$ 27.9$ million available under our Existing Revolver to fund working capital needs. Standby letters of credit in the aggregate amount of $\$ 7.1$ million, used to collateralize certain insurance arrangements and for imported product purchases, were outstanding under the Existing Revolver as of May 1, 2022. There were no additional borrowings outstanding under the revolving credit facility as of May 1, 2022.

Early in the fiscal 2023 second quarter, we drew $\$ 8$ million from the Existing Revolver to cover working capital needs driven by finished goods inventory purchases from our Asian suppliers. Currently, we have a record $\$ 40$ million in transit to our domestic warehouses. These purchases required payment when loaded onto ocean vessels in Asia and take approximately 8 weeks to reach our domestic warehouses. We expect to ship most of these products during the fiscal 2023 second and third quarters and to receive payment within 60 -days of shipment, on average. We repaid $\$ 4$ million of the $\$ 8$ million draw in mid-May 2022 and expect to repay the $\$ 4$ million balance in the fiscal 2023 second quarter.

## Share Repurchase Authorization

On June 6, 2022, our Board of Directors authorized the repurchase of up to $\$ 20$ million of the Company's common shares. The authorization does not obligate us to acquire a specific number of shares during any period and does not have an expiration date, but it may be modified, suspended, or discontinued at any time at the discretion of our Board of Directors. Repurchases may be made from time to time in the open market, or through privately negotiated transactions or otherwise, in compliance with applicable laws, rules and regulations, and subject to our cash requirements for other purposes, compliance with the covenants under the loan agreement for our revolving credit facility and other factors we deem relevant.

## Expected Term Loan Proceeds

In order to replenish cash used to make the Sunset West acquisition, we are in the process of securing a $\$ 25$ million term loan with our lender Bank of America, N.A. which we expect to close in thirty to sixty days from the date of this report. Although there can be no assurance that we will be able to close this term loan, if closed, proceeds will be used to replenish cash used to make the Sunset West acquisition. Considering current and expected sources of liquidity and projected working capital needs, this loan is not needed to support current working capital requirements.

## Capital Expenditures

We expect to spend approximately $\$ 5$ million in capital expenditures over the remainder of fiscal 2023 to maintain and enhance our operating systems and facilities. We expect about $\$ 2.5$ million of this amount will be spent on showroom renovations for both the legacy Hooker divisions and the Home Meridian segment. The showroom for the Hooker legacy will be moved to a location to maximize interior design traffic and to showcase Sunset West products in an outdoor setting. The Home Meridian renovation will support new initiatives including the new 'Portfolio' sales program aimed at retailers who prefer to buy from our warehouse rather than container direct. The majority of current Home Meridian sales are container direct, proprietary products which are typically at lower margins than are warehouse sales, since sales from our warehouse require less inventory investment and risk by customers and, therefore, command higher margins. The Portfolio program is designed to broaden and strengthen Home Meridian's customer base and improve average margins over time.

## Enterprise Resource Planning Project

During calendar 2021, our Board of Directors approved an upgrade to our current ERP system and implementation efforts began shortly thereafter. We expect to implement the ERP upgrade in our legacy Hooker divisions and Sunset West in the second half of fiscal 2023, with the Home Meridian segment following afterwards. To complete the ERP system implementation as anticipated, we will be required to expend significant financial and human resources. In addition to the capital expenditures discussed in the section immediately above, we anticipate spending approximately $\$ 3$ million over the remainder of the year, with a significant amount of time invested by our associates.

## Dividends

On June 1, 2022, our board of directors declared a quarterly cash dividend of $\$ 0.20$ per share which will be paid on June 30,2022 to shareholders of record at June 17, 2022.

## Critical Accounting Policies

There have been no material changes to our critical accounting policies and estimates from the information provided in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," included in our 2022 Annual Report.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to various types of market risk in the normal course of our business, including the impact of interest rate changes, raw materials price risk and changes in foreign currency exchange rates, which could impact our results of operations or financial condition. We manage our exposure to this risk through our normal operating activities.

## Interest Rate Risk

Borrowings under the revolving credit facility bear interest based on LIBOR plus $1.0 \%$. As such, this debt instrument exposes us to market risk for changes in interest rates. There was no outstanding balance under our revolving credit facility as of May 1, 2022, other than amounts reserved for standby letters of credit in the amount of $\$ 7.1$ million.

## Raw Materials Price Risk

We are exposed to market risk from changes in the cost of raw materials used in our domestic upholstery manufacturing processes; principally, wood, fabric and foam products. Increases in home construction activity could result in increases in wood and fabric costs. Additionally, the cost of petroleumbased foam products we utilize are sensitive to crude oil prices, which vary due to supply, demand and geo-political factors. Due to the Russian Invasion of Ukraine, there is a shortage of Russian Birch which was the third largest source of US hardwood plywood imports in 2021. A large portion of the plywood used at one division of our Domestic Upholstery segment is Russian Birch. We have been able to find an alternative plywood source at a higher cost for a portion of Russian Birch and are presently looking to re-source the remaining portion, also likely at a higher cost.

## Currency Risk

For imported products, we generally negotiate firm pricing denominated in U.S. Dollars with our foreign suppliers, typically for periods of at least one year. We accept the exposure to exchange rate movements beyond these negotiated periods. We do not use derivative financial instruments to manage this risk but could choose to do so in the future. Most of our imports are purchased from suppliers located in Vietnam and China. The Chinese currency floats within a limited range in relation to the U.S. Dollar, resulting in exposure to foreign currency exchange rate fluctuations.

Since we transact our imported product purchases in U.S. Dollars, a relative decline in the value of the U.S. Dollar could increase the price we pay for imported products beyond the negotiated periods. We generally expect to reflect substantially all of the effect of any price increases from suppliers in the prices we charge for imported products. However, these changes could adversely impact sales volume or profit margins during affected periods.

## Item 4. Controls and Procedures

## Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our principal executive officer and principal financial officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the fiscal quarter ended May 1, 2022. Based on this evaluation, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures are effective as of May 1, 2022 to provide reasonable assurance that information required to be disclosed in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is accumulated and communicated to the Company's management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure and are effective to provide reasonable assurance that such information is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

## Changes in Internal Control over Financial Reporting

On January 31, 2022, we closed on the acquisition of substantially all of the assets of Sunset HWM, LLC ("Sunset West"). As permitted by SEC guidance for newly acquired businesses, we intend to exclude Sunset West's operations from the scope of our Sarbanes-Oxley Section 404 report on internal controls over financial reporting for the year ending January 29, 2023. We are in the process of implementing our internal control structure at Sunset West and expect that this effort will be completed in fiscal 2023.

There have been no changes in our internal control over financial reporting during the fiscal quarter ended May 1, 2022, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 6. Exhibits

3.1 Articles of Incorporation of the Company, as amended as of September 16, 2021 (incorporated by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q(SEC File No. 000-25349) for the quarter ended October 31, 2021).
3.2 Amended and Restated Bylaws of the Company, as amended December 10, 2013 (incorporated by reference to Exhibit 3.2 to the Company's Annual Report on Form 10-K (SEC File No. 000-25349) for the year ended February 2, 2014).
4.1 Articles of Incorporation of the Company, as amended (See Exhibit 3.1)
4.2 Amended and Restated Bylaws of the Company, as amended (See Exhibit 3.2)
31.1* Rule 13a-14(a)Certification of the Company's principal executive officer
31.2* Rule 13a-14(a)Certification of the Company's principal financial officer
$32.1^{* *}$ Rule 13a-14(b) Certification of the Company's principal executive officer and principal financial officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

101* Interactive Data Files (formatted as Inline XBRL)
104* Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).
*Filed herewith
** Furnished herewith

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## HOOKER FURNISHINGS CORPORATION

Date: June 9, 2022
By: /s/ Paul A. Huckfeldt
Paul A. Huckfeldt
Chief Financial Officer and
Senior Vice President - Finance and Accounting

## Form 10-Q for the Quarterly Period Ended May 1, 2022 SECTION 13a-14(a) CERTIFICATION

I, Jeremy R. Hoff, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hooker Furnishings Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting

## Form 10-Q for the Quarterly Period Ended May 1, 2022 SECTION 13a-14(a) CERTIFICATION

I, Paul A. Huckfeldt, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hooker Furnishings Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 9, 2022
By: /s/ Paul A. Huckfeldt
Paul A. Huckfeldt
Chief Financial Officer and
Senior Vice President - Finance and Accounting

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, <br> AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Hooker Furnishings Corporation (the "Company") Quarterly Report on Form 10-Q for the quarterly period ended May 1, 2022, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:
a. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
b. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: //s/ Jeremy R. Hoff
Jeremy R. Hoff
Chief Executive Officer and Director
By: /s/ Paul A. Huckfeldt
Paul A. Huckfeldt
Chief Financial Officer and
Senior Vice President - Finance and Accounting


[^0]:    The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

